

Half-year results 2023

Investor presentation

6 September 2023

Agenda

 ***Overview***

Financial results and strategy update

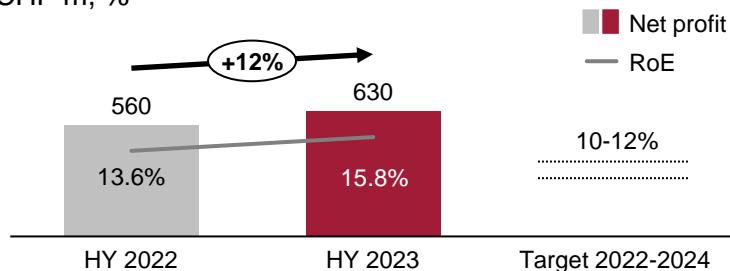
Patrick Frost, Group CEO

Matthias Aellig, Group CFO

Swiss Life 2024 very well on track

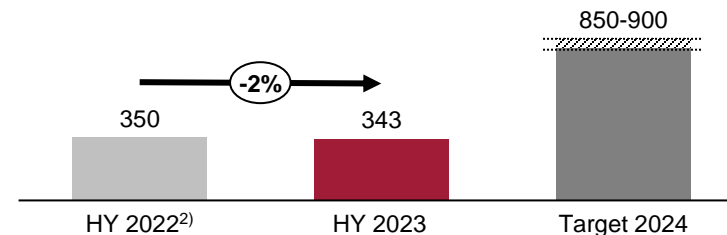
Net profit¹⁾, RoE¹⁾

CHF m, %



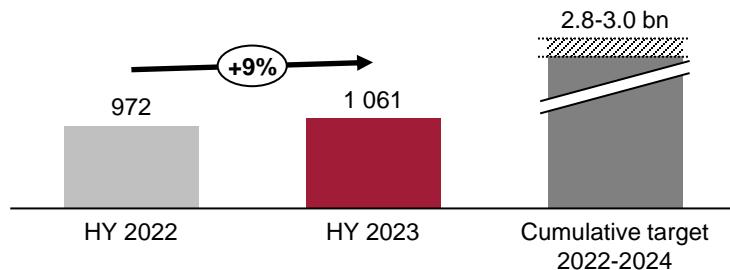
Fee result

CHF m



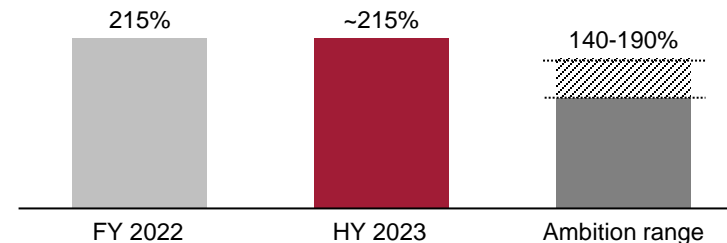
Cash to Holding

CHF m



SST ratio

%

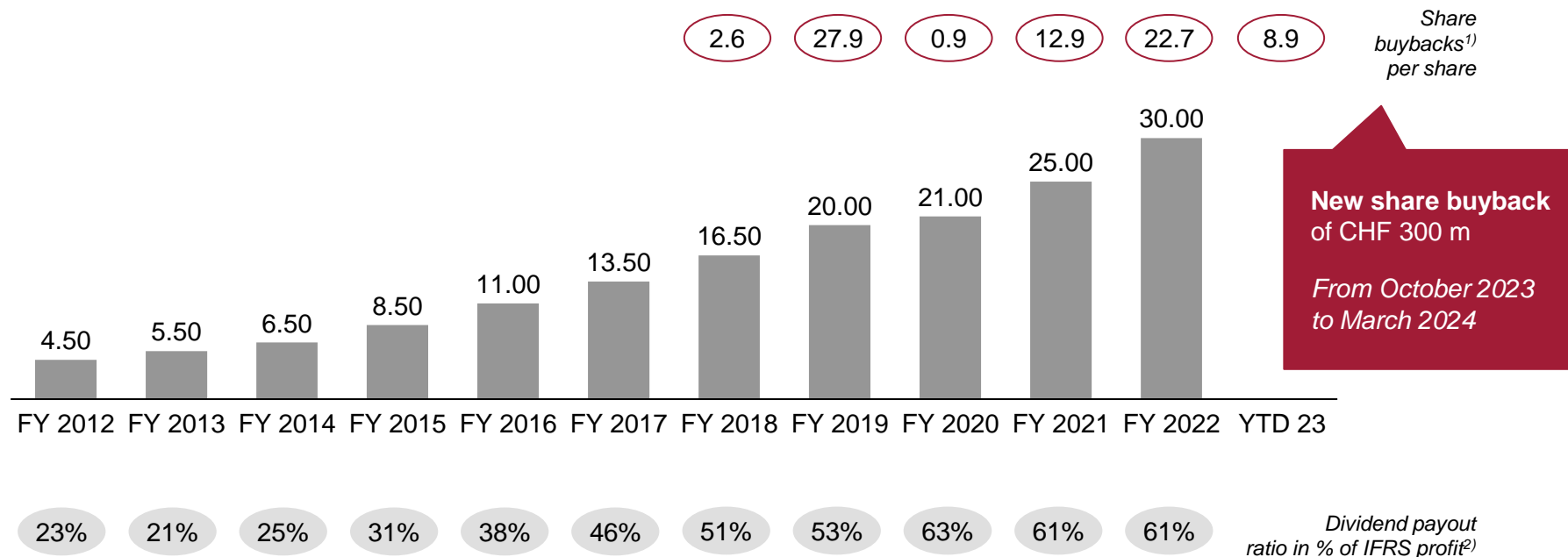


1) IFRS 17 / 9 2) FX adjusted, as outlined on slide 8

Attractive cash returns to shareholders over past decade; new share buyback of CHF 300 m

Dividend and share buybacks

CHF, per share




1) Share buybacks: CHF 1 bn from Dec 2018 to Dec 2019; CHF 0.4 bn from March 2020 to May 2021; CHF 1 bn from Dec 2021 to May 2023 2) IFRS 4 / IAS 39

Agenda

Overview

Patrick Frost, Group CEO

 ***Financial results and strategy update***

Matthias Aellig, Group CFO

IFRS accounting changes

Accounting changes from 1 January 2023

- **IFRS 17** accounting standard for insurance business applied with restatement of the comparative period
- **IFRS 9** accounting standard for financial assets, applied from 01.01.2023, without restating the comparative period in the consolidated financial statements, which is disclosed under IAS 39
- HY 2022 profit from operations and net profit under IFRS 17 and 9 are provided throughout this document on a comparable basis to allow for a like-for-like comparison

What is unaffected

- IFRS accounting standards in other areas, such as real estate, goodwill, employee benefits, leases and income taxes
- Local statutory accounting, which is the basis for cash remittance

Selected P&L and other figures

Selected P&L figures

CHF million (IFRS basis)

	<u>HY 2022</u> IFRS 17 / IAS 39	<u>HY 2023</u> IFRS 17 / 9
Insurance revenue	3 721	4 495
<i>thereof CSM release</i>	614	666
Insurance service expenses	-3 085	-3 695
<i>thereof claims and benefits</i>	-2 342	-2 843
Net investment result	277	70
Profit from operations	999	836
Borrowing costs	-56	-65
Income tax expense	-234	-141
Net profit	710	630

IFRS 17 / 9: CHF 801 m

IFRS 17 / 9: CHF 560 m

Tax one-off: CHF 32 m

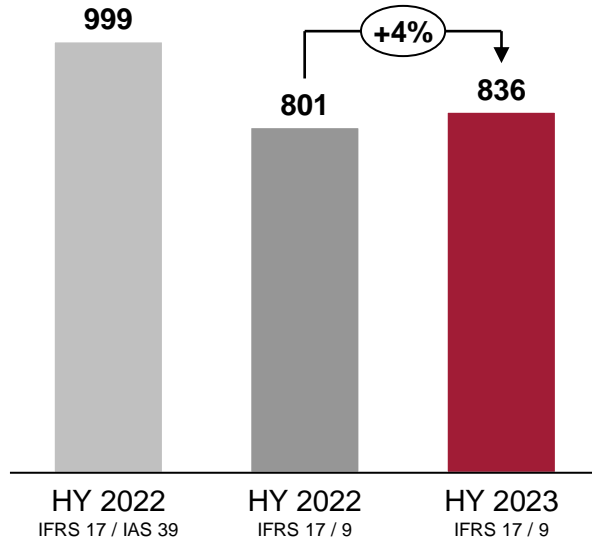
Selected other figures¹⁾ (CHF million)

Gross written premiums, fees and deposits received	10 801	11 462
Fee and commission income	1 169	1 202
Net investment income	2 711	1 747
Operating expense (excl. variable expense)	927	945

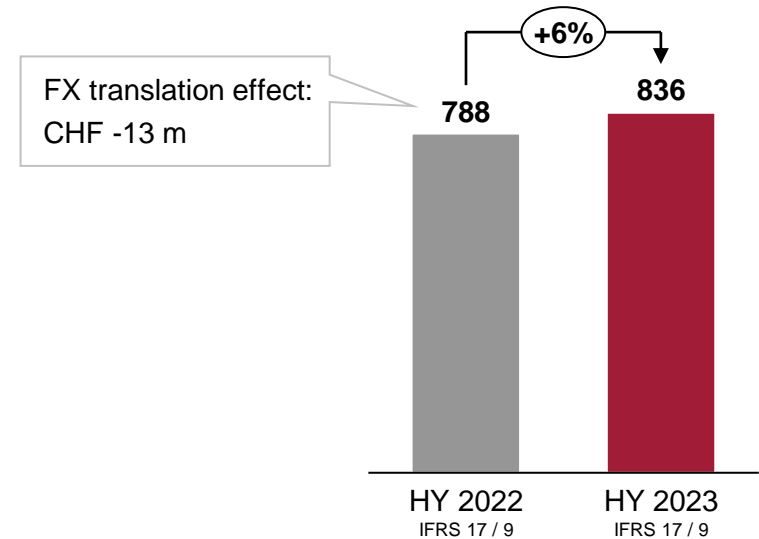
1) In line with prior reporting

Adjusted profit from operations

Profit from operations
CHF million (IFRS basis)



Adjusted profit from operations
CHF million (IFRS basis)



Business review Switzerland

CHF million

	<u>HY 2022</u>	<u>HY 2023</u>	<i>Change</i>	
GWP incl. PHD	5 907	6 044	+2%	<ul style="list-style-type: none"> GL: -1% (market -2%), higher single premiums more than offset by lower periodic premiums; AuM semiautonomous business increased to CHF 6.9 bn (FY 22: CHF 6.2 bn) IL: +26% (market +9%) driven by higher single premiums
Fee and commission income ¹⁾	163	156	-4%	<ul style="list-style-type: none"> Primarily due to owned IFA
Segment result²⁾	421	448	+6%	<ul style="list-style-type: none"> Higher operating result from VFA insurance business
Fee result ³⁾	30	27	-10%	<ul style="list-style-type: none"> Fee result declined due to owned IFA; prior year supported by the positive pension plan effect
Value of new business	116	125	+8%	<ul style="list-style-type: none"> Mainly driven by higher volumes in IL
Cash remittance ⁴⁾	422	535	+27%	<ul style="list-style-type: none"> Based on higher FY 2022 net profit

1) Net earned policy fees and commission income (IFRS basis) 2) Based on IFRS 17 / 9; HY 2022 segment result corresponds to CHF 500 m under IFRS 17 / IAS 39

3) Refined approach: UL contribution of IL products now fully shown in fee result 4) Before eliminations

Business review France

EUR million

	<u><i>HY 2022</i></u>	<u><i>HY 2023</i></u>	<i>Change</i>	
GWP incl. PHD	3 547	3 417	-4%	<ul style="list-style-type: none"> • Life: -7% (market +6%); UL share of 63% (market 40%) • Health & protection: +8% (market +6%) • P&C: -2%
Fee and commission income ¹⁾	210	229	+9%	<ul style="list-style-type: none"> • Strong contribution from banking business; higher UL fee income due to positive market effects and strong net inflows
Segment result²⁾	129	163	+26%	<ul style="list-style-type: none"> • Higher fee result and higher operating result from life and P&C insurance businesses; lower result in health due to negative claims development • Increase of fee result primarily due to banking business
Fee result	68	80	+18%	
Value of new business	82	85	+3%	<ul style="list-style-type: none"> • Higher volumes in health & protection and higher interest rates partially offset by lower volumes in the life business
Cash remittance ³⁾	128	154	+20%	<ul style="list-style-type: none"> • Based on FY 2022 fee result development

1) Net earned policy fees and commission income (IFRS basis) 2) Based on IFRS 17 / 9; HY 2022 segment result corresponds to EUR 232 m under IFRS 17 / IAS 39

3) Before eliminations

Business review Germany

EUR million

	<u>HY 2022</u>	<u>HY 2023</u>	<i>Change</i>	
GWP incl. PHD	695	719	+3%	<ul style="list-style-type: none"> Higher premiums with modern, modern-traditional and disability products (market -8%)
Fee and commission income ¹⁾	321	379	+18%	<ul style="list-style-type: none"> Driven by owned IFAs based on higher productivity and higher number of financial advisors (+3%)
Segment result²⁾	102	115	+13%	<ul style="list-style-type: none"> Positive development of fee result more than outweighed a slightly lower operating result from insurance business Fee result driven by top line development
Fee result	61	76	+24%	
Value of new business	35	37	+7%	<ul style="list-style-type: none"> Higher volumes and continued focus on capital-light business
Cash remittance ³⁾	69	94	+37%	<ul style="list-style-type: none"> Increase driven by insurance business

1) Net earned policy fees and commission income (IFRS basis) 2) Based on IFRS 17 / 9; HY 2022 segment result corresponds to EUR 102 m under IFRS 17 / IAS 39

3) Before eliminations

Business review International

EUR million

	<u>HY 2022</u>	<u>HY 2023</u>	<i>Change</i>	
GWP incl. PHD	522	1 391	+166%	<ul style="list-style-type: none"> Higher premiums from business with corporate clients, in particular due to acquisition of elipsLife
Fee and commission income ¹⁾	166	198	+20%	<ul style="list-style-type: none"> Increase due to corporate business; lower income from owned IFAs and private clients
Segment result²⁾	49	55	+13%	<ul style="list-style-type: none"> Positive contribution from fee result; slightly higher operating result from insurance business
Fee result	40	44	+12%	<ul style="list-style-type: none"> Fee result: Higher in business with corporate clients; lower from owned IFAs due to rebranding related expenses
Value of new business	21	33	+59%	<ul style="list-style-type: none"> Higher volumes from business with corporate clients
Cash remittance ³⁾	55	54	-2%	<ul style="list-style-type: none"> Stable despite higher FY 2022 segment result due to acquisition-related effects and slightly higher tax rate

1) Net earned policy fees and commission income (IFRS basis) 2) Based on IFRS 17 / 9; HY 2022 segment result corresponds to EUR 51 m under IFRS 17 / IAS 39

3) Before eliminations

Business review Asset Managers (1/2)

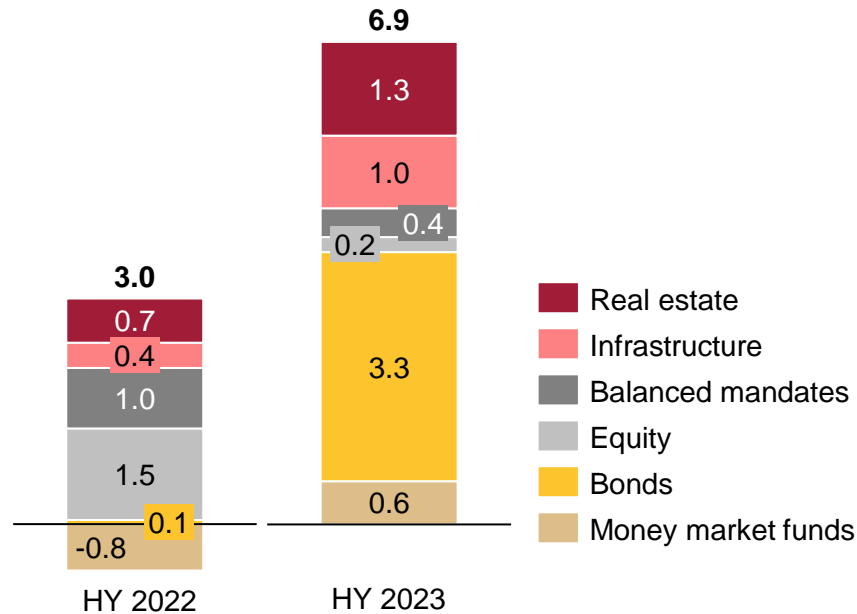
CHF million

	<u><i>HY 2022</i></u>	<u><i>HY 2023</i></u>	<i>Change</i>	
Commission and other net income ¹⁾	505	441	-13%	<ul style="list-style-type: none"> • PAM: Sale of a subsidiary in 2022, lower average AuM and lower real estate transaction volumes
PAM	184	154	-16%	<ul style="list-style-type: none"> • TPAM: Driven by non-recurring business and sale of a subsidiary in 2022
TPAM	322	288	-11%	
Segment result	154	119	-23%	<ul style="list-style-type: none"> • PAM: Decrease mainly due to lower average AuM • TPAM: Decrease driven by lower contribution from non-recurring business
PAM	94	84	-11%	
TPAM	60	35	-41%	
TPAM cost income ratio ²⁾	74%	81%		<ul style="list-style-type: none"> • Lower commission income
Cash remittance ³⁾	274	218	-20%	<ul style="list-style-type: none"> • HY 2023 impacted by a time lag between FY 2022 income recognition and distributable cash remittance related to real estate project development

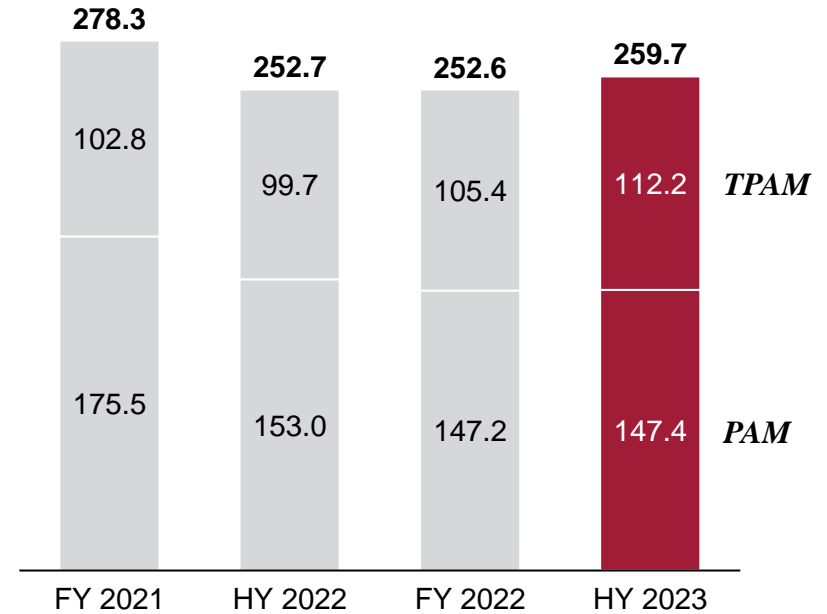
1) Incl. net income from real estate project development 2) Excl. Livit and real estate project development, as shown at Investor Day 3) Before eliminations

Business review Asset Managers (2/2)

TPAM net new assets, NNA
CHF billion (fair value basis)

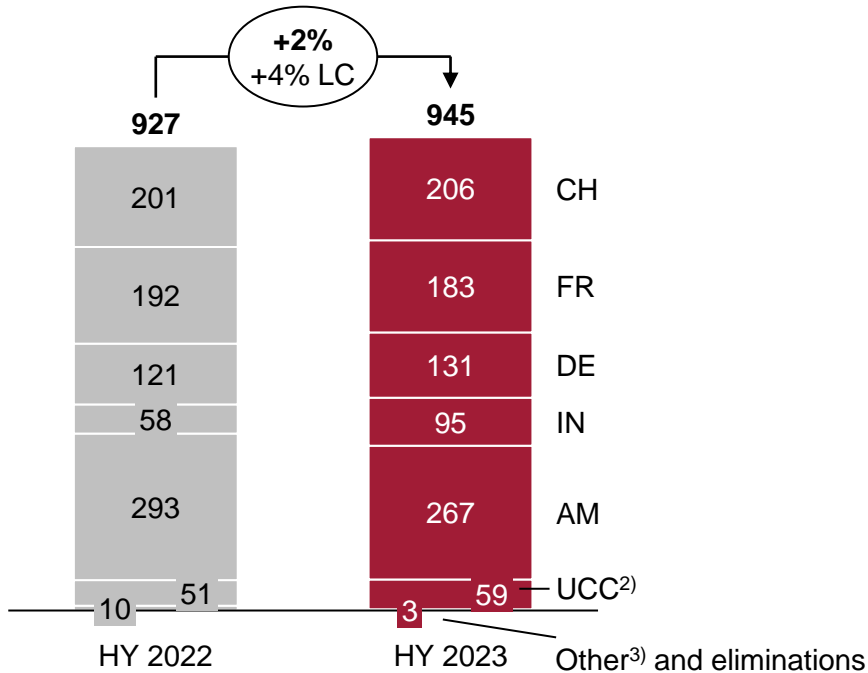


PAM and TPAM assets under management, AuM
CHF billion (fair value basis)



Operating expense

Operating expense¹⁾ (excl. variable expense)
 CHF million (IFRS basis)



- CH driven by business growth and investments
- FR declined mainly due to sale of small broker
- DE driven by business growth and investments
- IN increased primarily due to elipsLife
- AM decreased mainly due to sale of subsidiary
- Higher UCC in context of implementation of IFRS 17 / 9

1) Operating expense refers to non-variable expense 2) Unallocated corporate costs 3) Other refers to segment Other

Investment income

Insurance portfolio for own risk

CHF million, yields not annualised (IFRS basis)

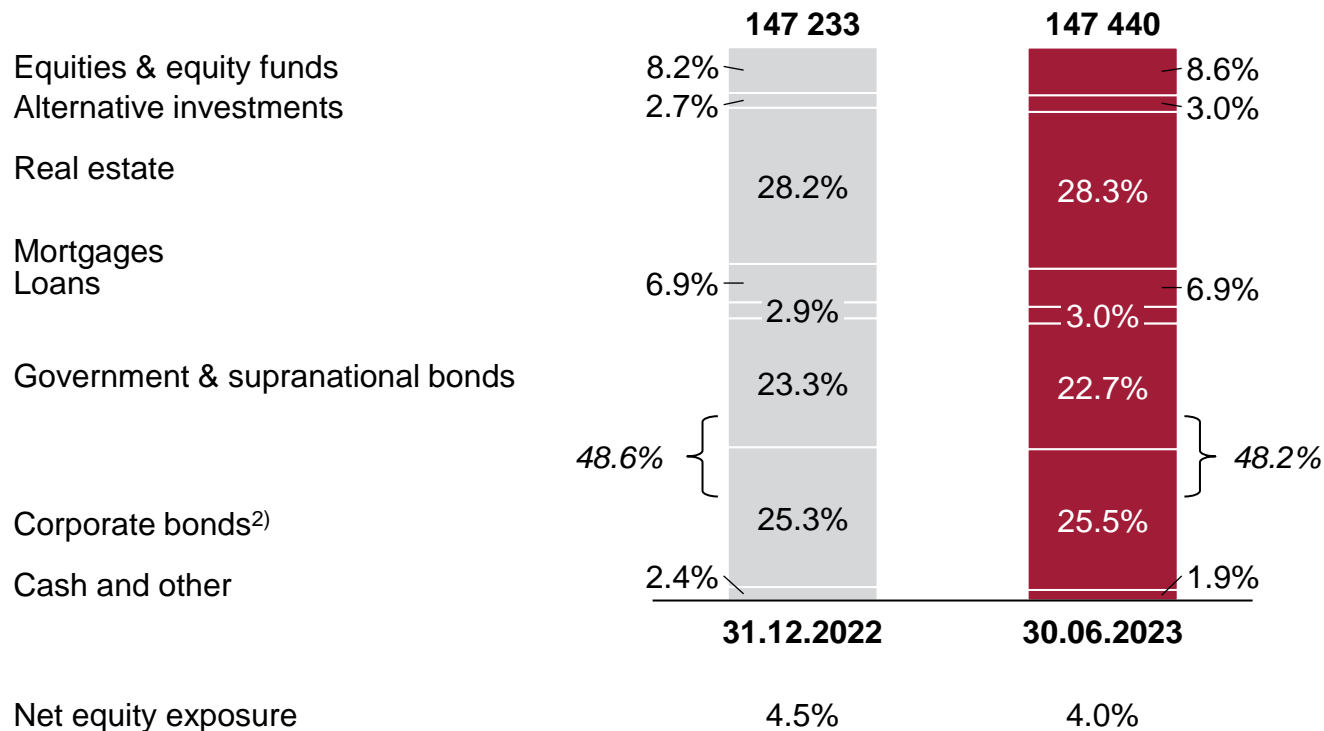
	<u>HY 2022</u> IFRS 17 / IAS 39	<u>HY 2023</u> IFRS 17 / 9
Direct investment income	1 980	2 052
<i>Direct investment yield</i>	1.2%	1.4%
Expense	-214	-208
Net capital gains and losses ¹⁾	946	-96
Net investment income	2 711	1 747
<i>Net investment yield</i>	1.7%	1.2%
Changes in unrealised gains / losses on investments	-19 414	2 110
Total investment income	-16 703	3 857
<i>Total investment yield</i>	-10.4%	2.7%
Average net investments	160 042	144 720

1) Details on slide 35; incl. FX gains and losses on hybrid debt issued by Swiss Life Ltd of CHF 17 m in HY 2023 and CHF 66 m in HY 2022

Investment portfolio

Insurance portfolio for own risk¹⁾

CHF million (fair value basis)

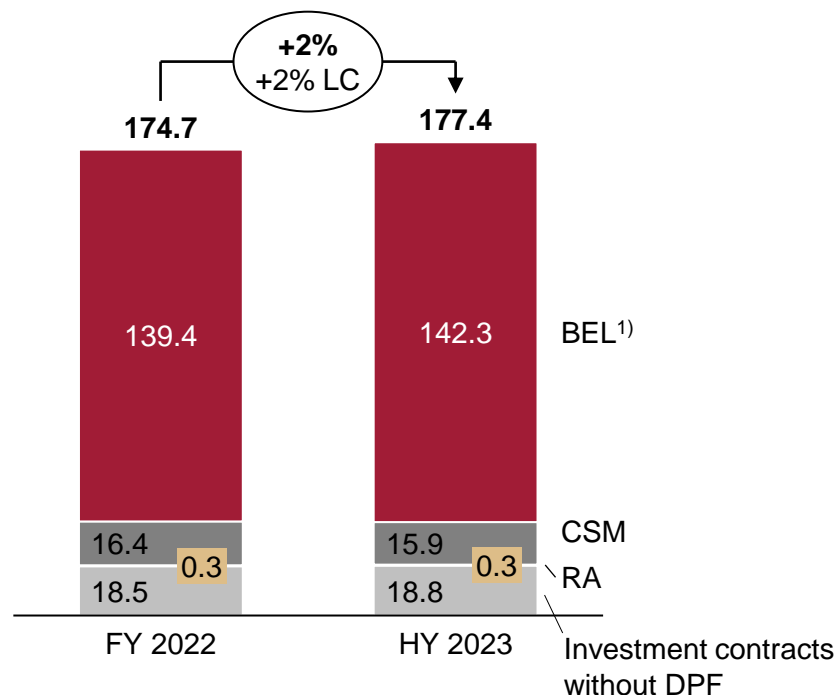


1) Excl. repo positions of CHF -4 189 m in HY 2023 and CHF -2 737 m in FY 2022 2) Incl. senior secured loan funds

Insurance reserves per component and division

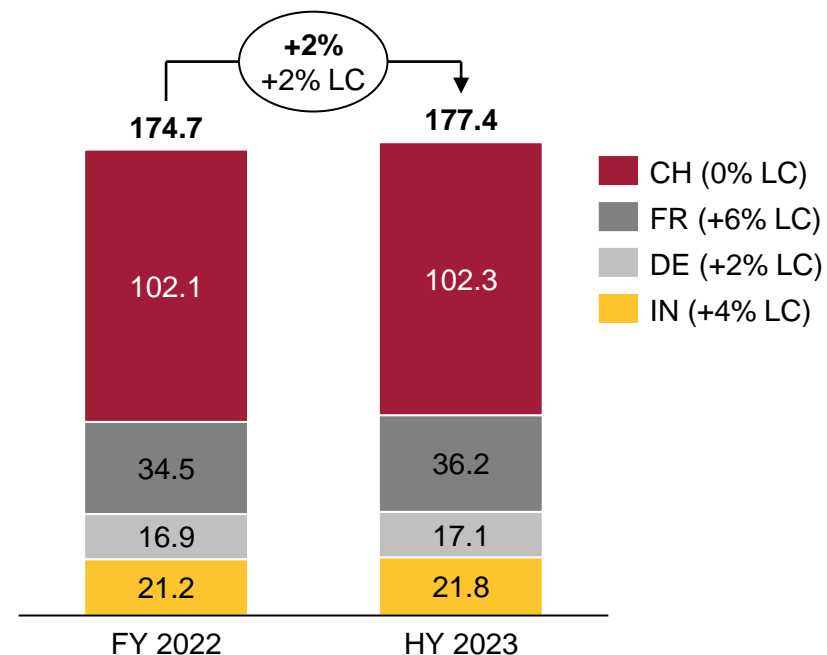
Insurance reserves per component

CHF billion (IFRS basis)



Insurance reserves per division

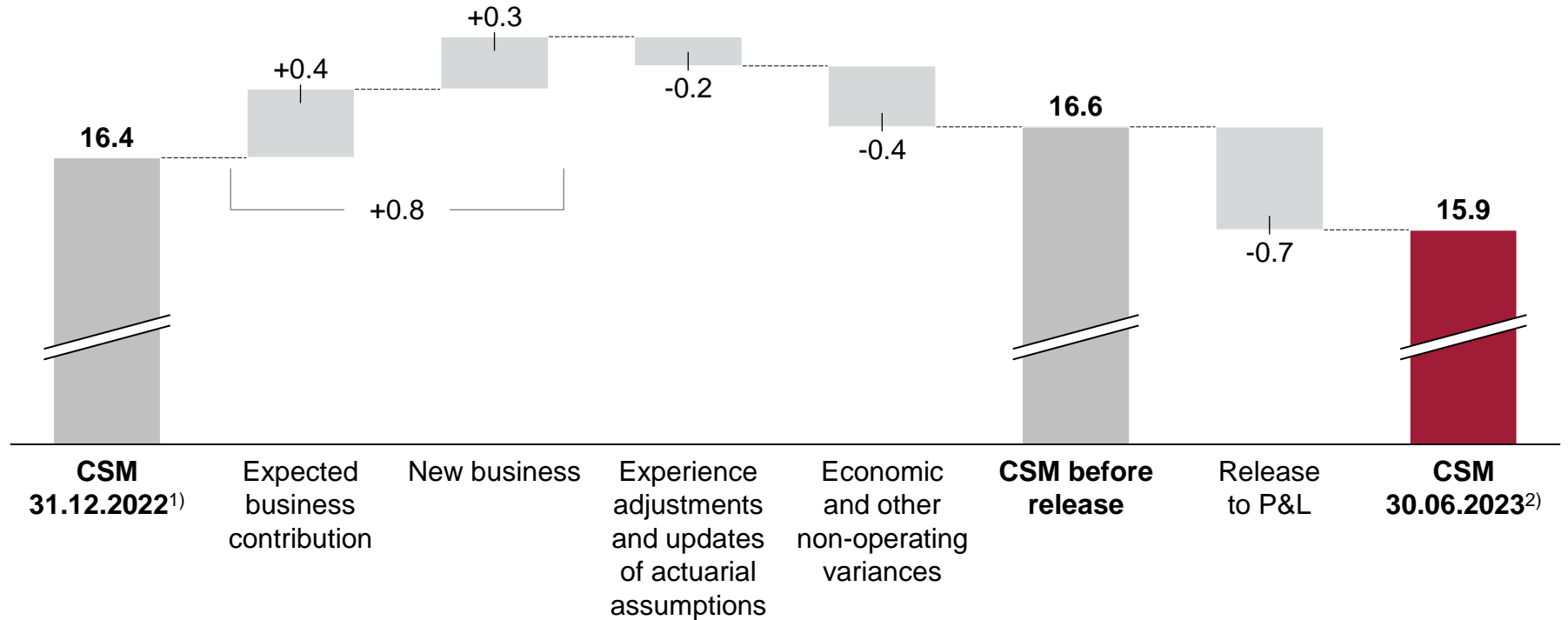
CHF billion (IFRS basis)



1) Share of non-guaranteed BEL almost unchanged and within the range of 15-20%

CSM development

CSM development (pre-tax, gross)
CHF billion (IFRS basis)

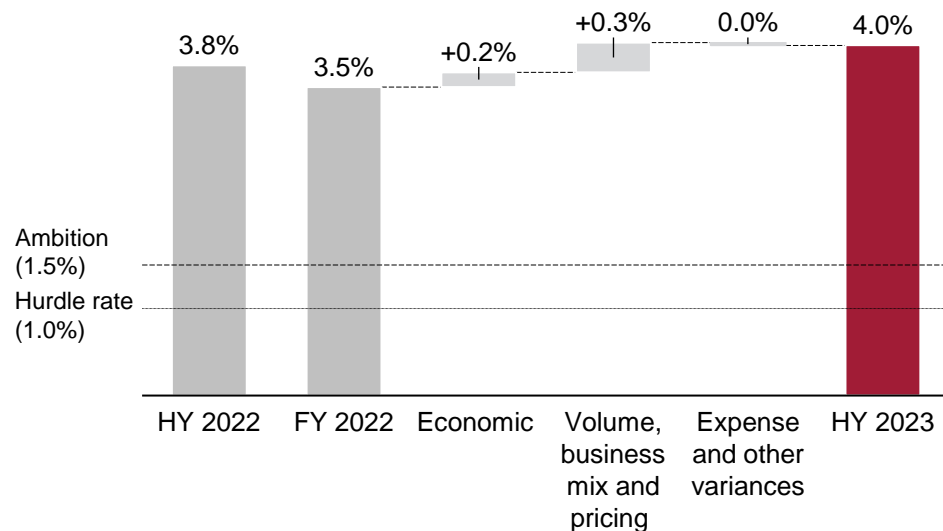


1) CSM net of reinsurance as of 31.12.2022: CHF 16.3 bn 2) CSM net of reinsurance as of 30.06.2023: CHF 15.8 bn

New business margin development

New business margin (NBM)

(VNB in % PVNBP)



254	497	VNB	277
6 696	14 034	PVNBP	6 887
719	1 506	APE	829
35.3%	33.0%	New business margin (% APE)	33.5%

Economic variances

- Positive development due to interest rates

Volume, business mix and pricing variances

- CH: Higher volumes with improved business mix in IL; GL with higher share of full-insurance business
- FR: Stable margin in life, lower margin in health
- DE: Increased share of modern-traditional products with lower average guarantees
- IN: Improved contribution of group risk business, including elipsLife

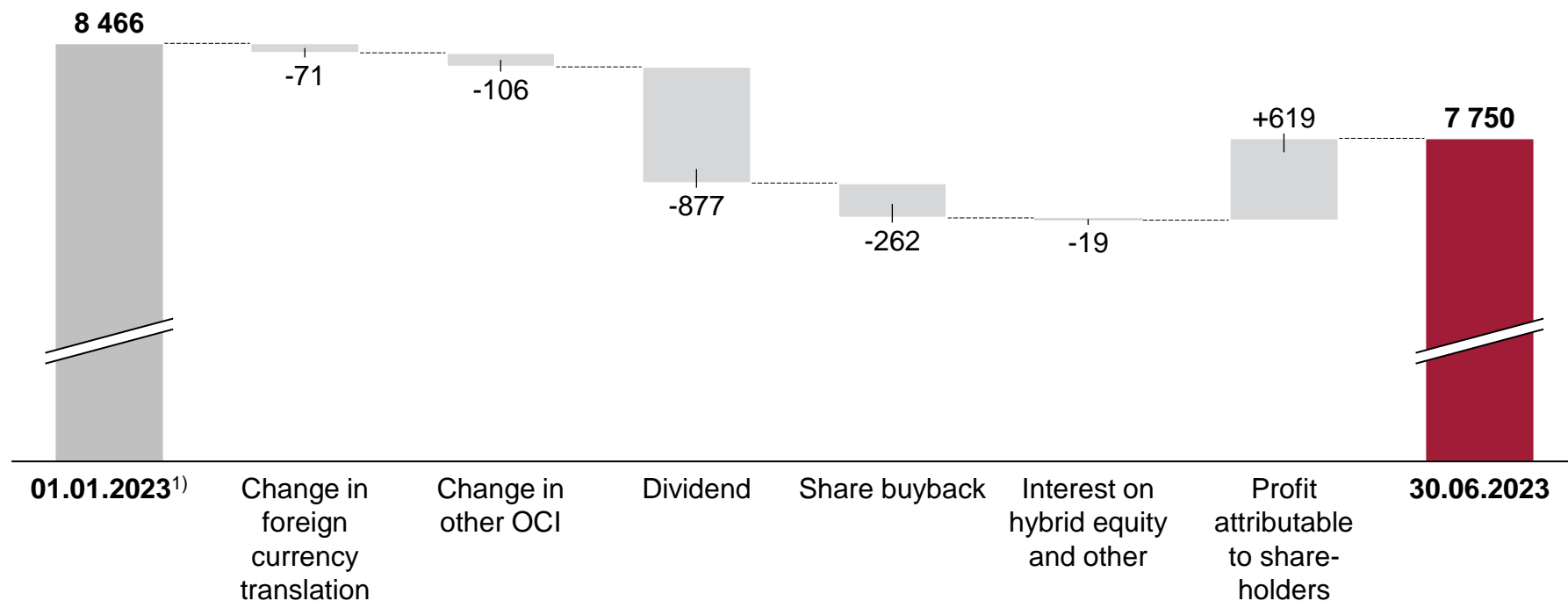
Expense & other variances

- Update of cost and actuarial parameters

Shareholders' equity

Shareholders' equity

CHF million (IFRS basis)

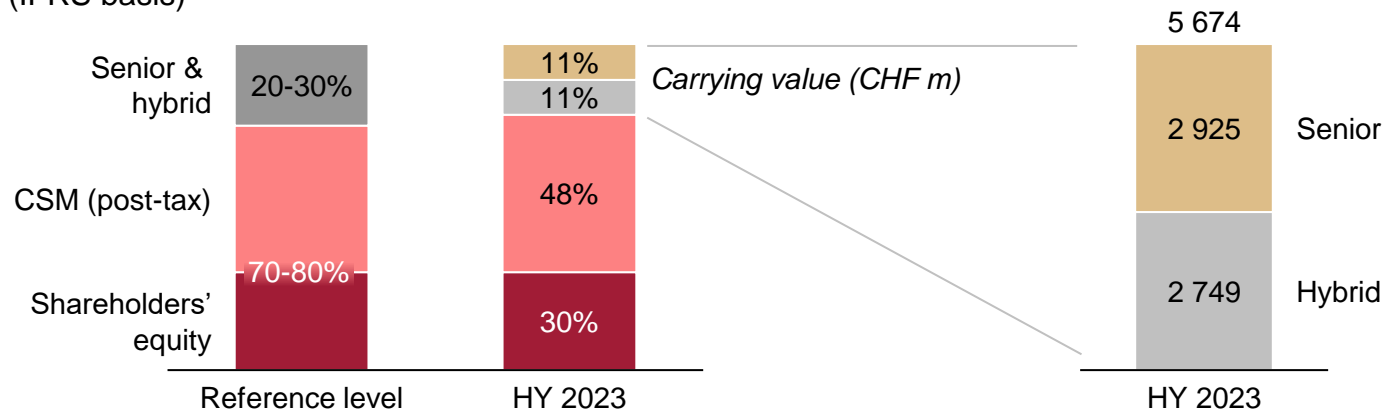


1) Includes IFRS 9 restatement effect of CHF +52 m

Capital structure

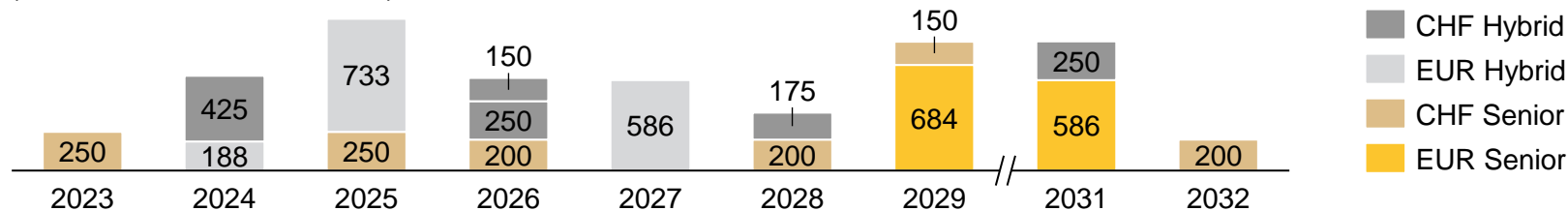
Capital structure¹⁾

(IFRS basis)



Maturities (senior) and next optional call dates (hybrid)

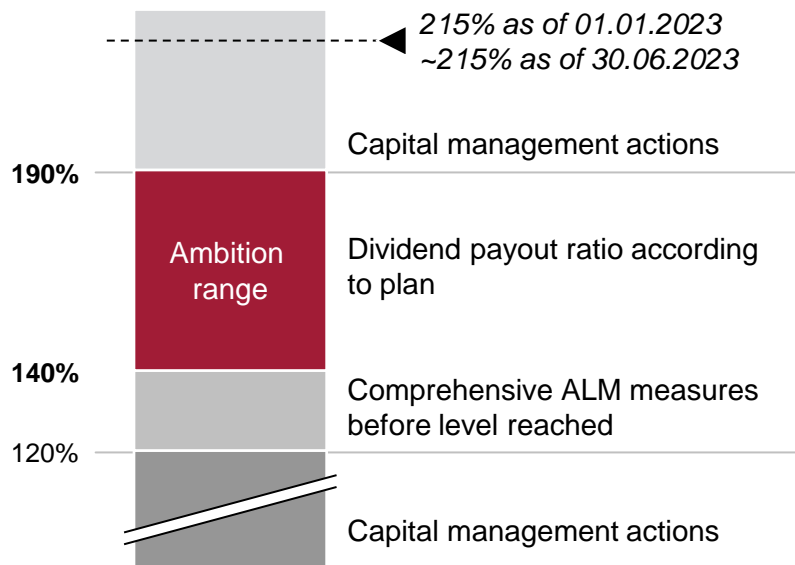
(nominal value, CHF million)



1) Financing debt incl. equity hybrids of CHF 675 m

Group SST ratio as of 30 June 2023 estimated to be around 215%

Swiss Life Group SST standard model



Swiss Life Group SST sensitivities (as of 30.06.2023)

Real estate -10%	-23 pts
Credit spreads¹⁾ +100 bps	-10 pts
Interest rates -50 bps	-7 pts
Equities -30%	-12 pts
Insurance 1-in-10-year event	-10 pts

1) Corporate bonds and lower rated government bonds (BBB and lower); excluding covered / guaranteed bonds

Swiss Life 2024 financial targets

Swiss Life 2024 financial ambitions and targets, as disclosed at Investor Day in November 2021

Quality of earnings and earnings growth

- **Fee result**
FY 2024 **CHF 850-900 m**
- **RoE^{1) 2)}**
2022-2024 **10-12%**

Capital, cash and payout

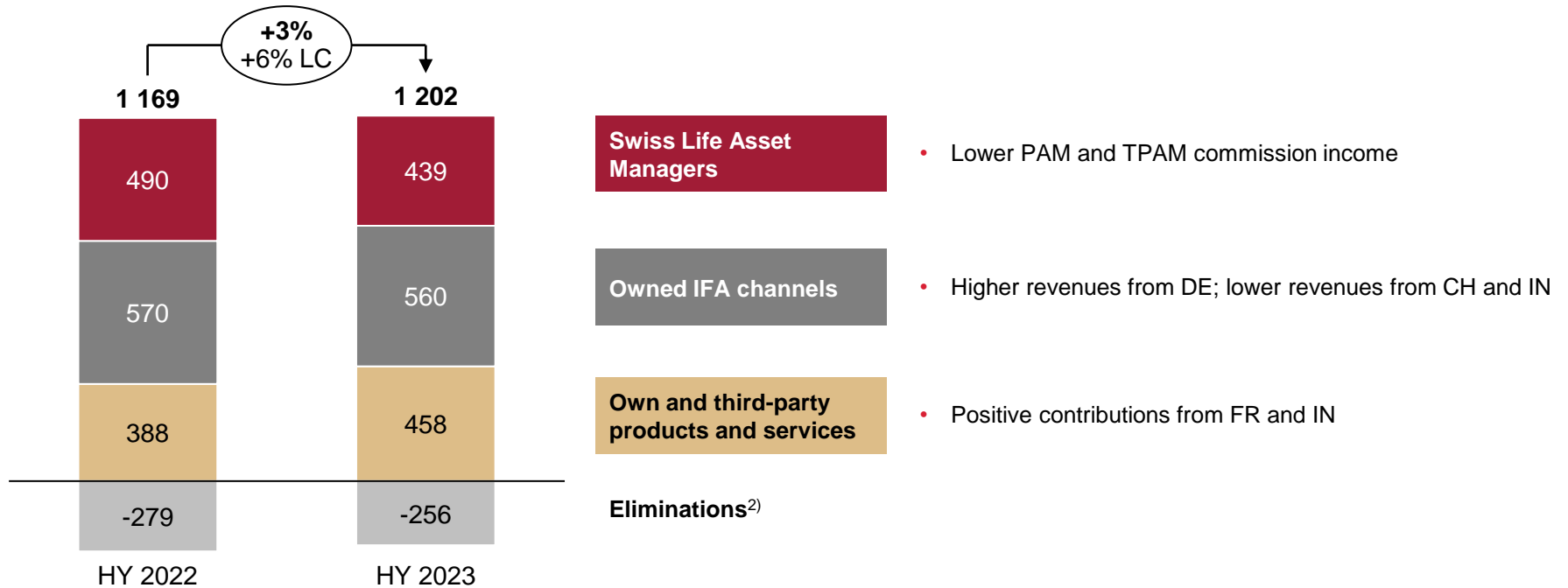
- **Cash to Holding**
Cumulative 2022-2024 **CHF 2.8-3.0 bn**
- **Dividend payout ratio²⁾**
2022-2024 **> 60%**
- **Share buyback**
Dec 2021 – May 2023 **CHF 1 bn**

1) Shareholders' equity excl. unrealised gains / losses 2) Targets based on IFRS 4 / IAS 39 accounting standards

Growing fee and commission income

Quality of earnings
and earnings growth

Fee and commission income¹⁾
CHF million (IFRS basis)

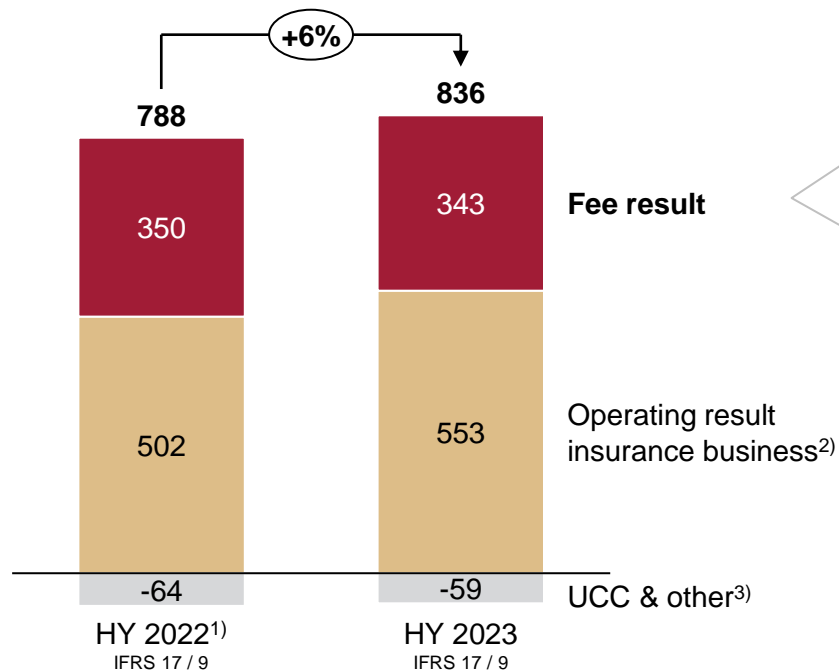


1) Net earned policy fees and commission income 2) Eliminations attributable to Swiss Life Asset Managers' PAM and owned IFAs

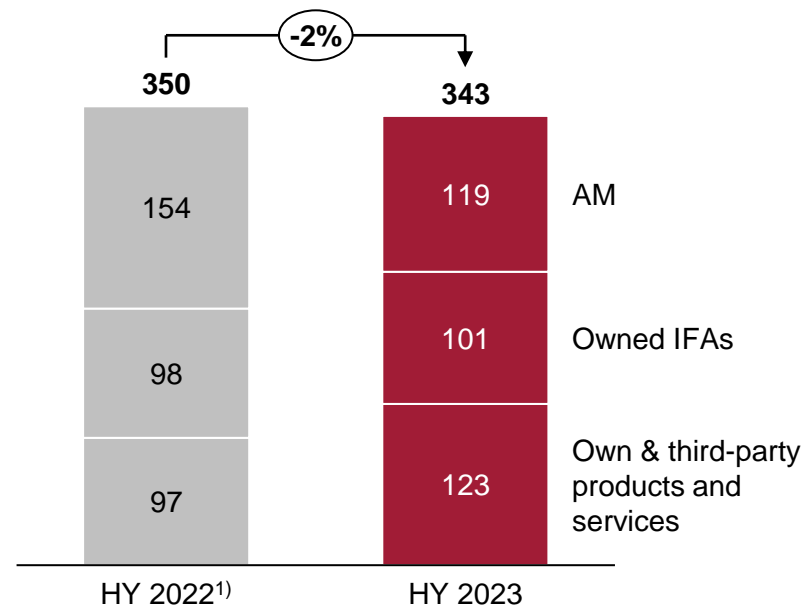
Profit from operations and fee result

Quality of earnings
and earnings growth

Adjusted profit from operations
CHF million (IFRS basis)



Components of fee result
CHF million (IFRS basis)



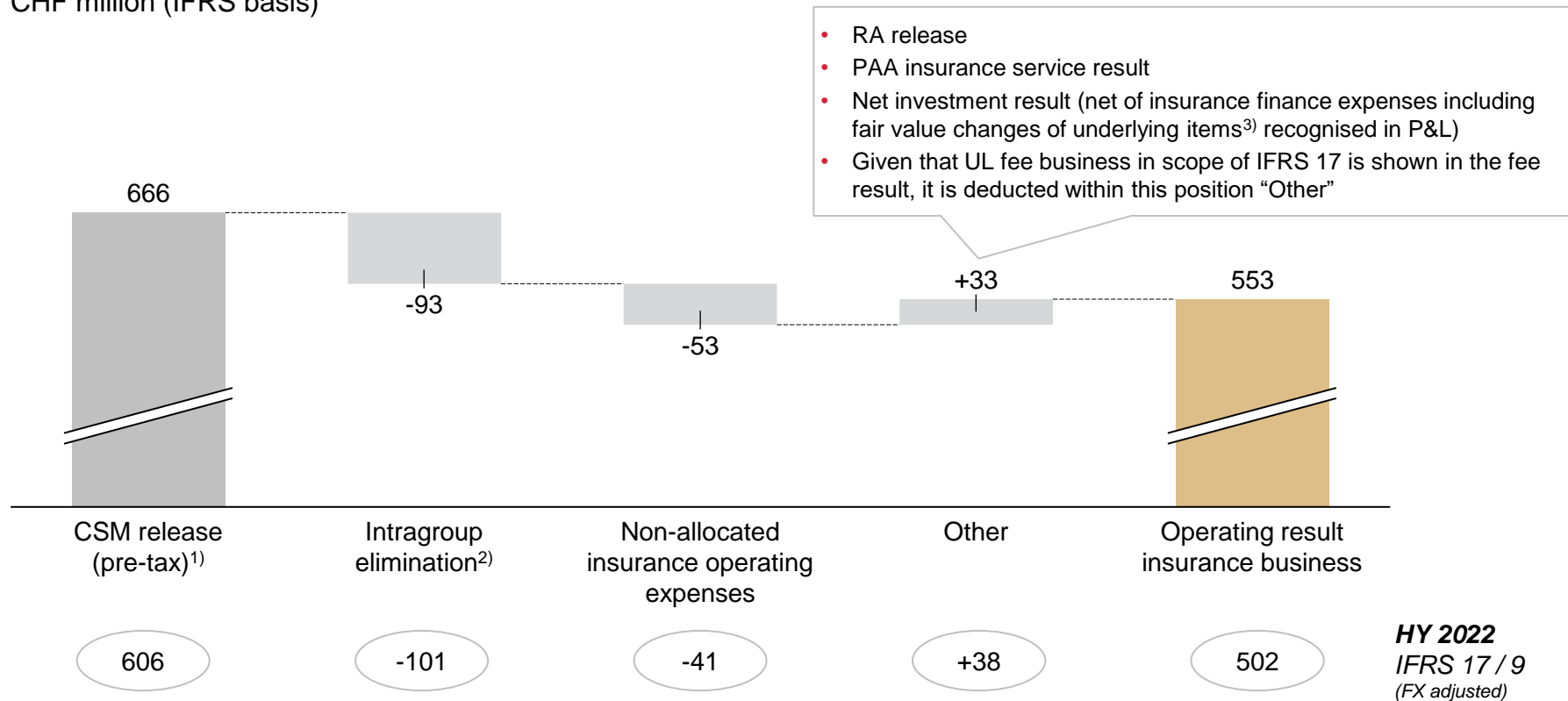
1) FX adjusted, as outlined on slide 8 2) Excl. UL fee business 3) Other refers to segment Other

Operating result insurance business

*Quality of earnings
and earnings growth*

Components of HY 2023 operating result insurance business

CHF million (IFRS basis)

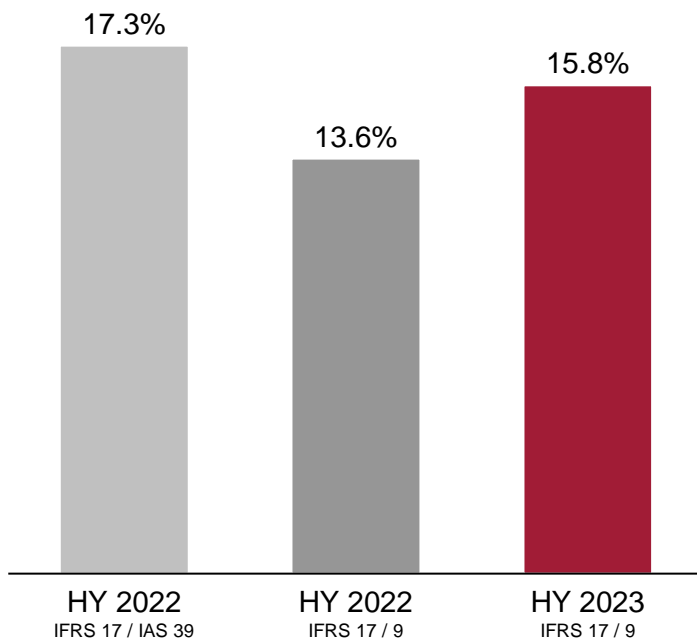


HY 2022
IFRS 17 / 9
(FX adjusted)

1) Incl. UL fee business in scope of IFRS 17 2) Elimination of release of intragroup margin from insurance asset management services 3) VFA experience adjustments

Return on equity

Return on equity, annualised % (IFRS basis)



HY 2023 calculation IFRS 17 / 9

Shareholders' equity

- 01.01.2023: CHF 8.5 bn
- 30.06.2023: CHF 7.8 bn

Net profit

- HY 2023: CHF 619 m
(profit attributable to shareholders, excl. minorities)

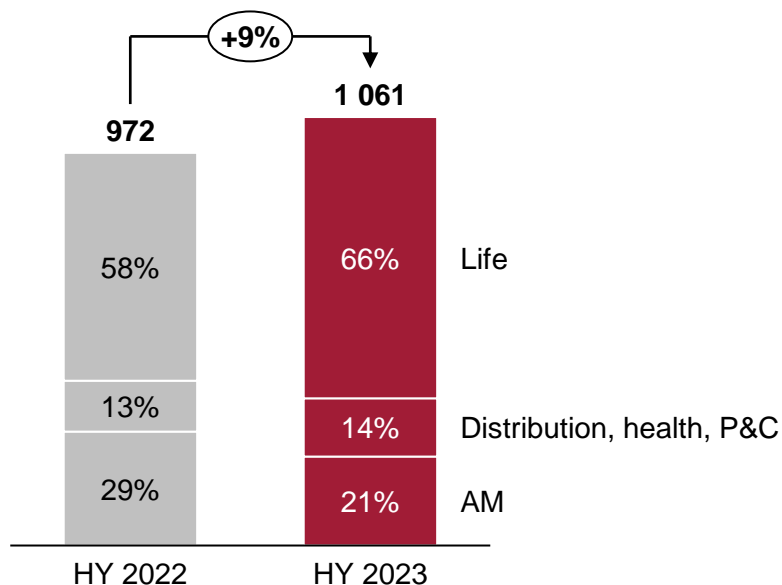
RoE

- HY 2023: 15.8%
(based on average shareholders' equity without making any adjustments)

Increased cash remittance to Holding; new share buyback of CHF 300 m

Cash remittance to Holding

CHF million



Share buyback programmes

(additional details)

Completed

- Amount: CHF 1 bn
- Timing: Dec 2021 – May 2023

New

- Amount: **CHF 300 m**
- Timing: Oct 2023 – March 2024
- Purpose: Cancellation of repurchased shares
- Execution: Delegated to partner bank; purchases on 2nd trading line

Shares issued

- Shares issued of 29 517 887¹⁾, thereof 120 976 treasury shares

1) 288 287 of shares repurchased, but not yet cancelled, under the completed CHF 1 bn share buyback programme will be cancelled after the AGM in 2024

Swiss Life 2024 very well on track

Swiss Life 2024 financial ambitions and targets

Quality of earnings and earnings growth

- **Fee result**
FY 2024

CHF 850-900 m

On track

- **RoE^{1) 2)}**
2022-2024

10-12%

Ahead³⁾

Capital, cash and payout

- **Cash to Holding**
Cumulative 2022-2024

CHF 2.8-3.0 bn

Ahead

- **Dividend payout ratio²⁾**
2022-2024

> 60%

On track
Ambition to increase DPS

- **Share buyback**
Dec 2021 – May 2023

CHF 1 bn

Completed

1) Shareholders' equity excl. unrealised gains / losses 2) Targets based on IFRS 4 / IAS 39 accounting standards 3) Even allowing for mechanical uplift

Half-year results 2023

Investor presentation

Supplementary information

Supplementary information



Profit & loss and balance sheet

Investments

Value of new business

Sustainability

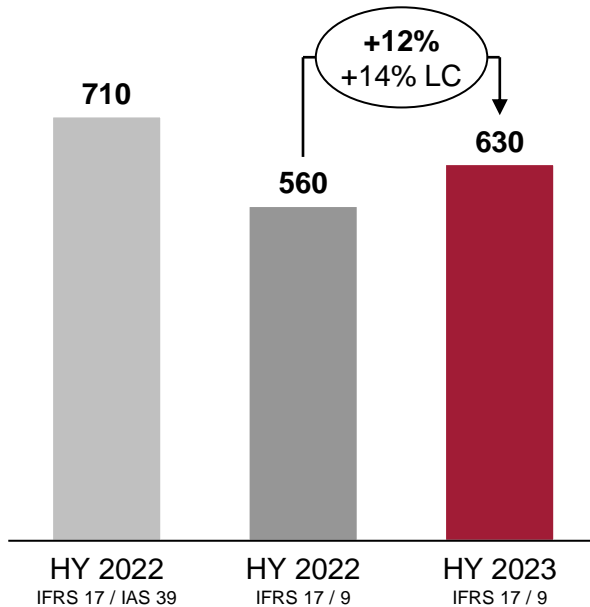
Abbreviations and disclaimer

Contact details and financial calendar

Adjusted net profit

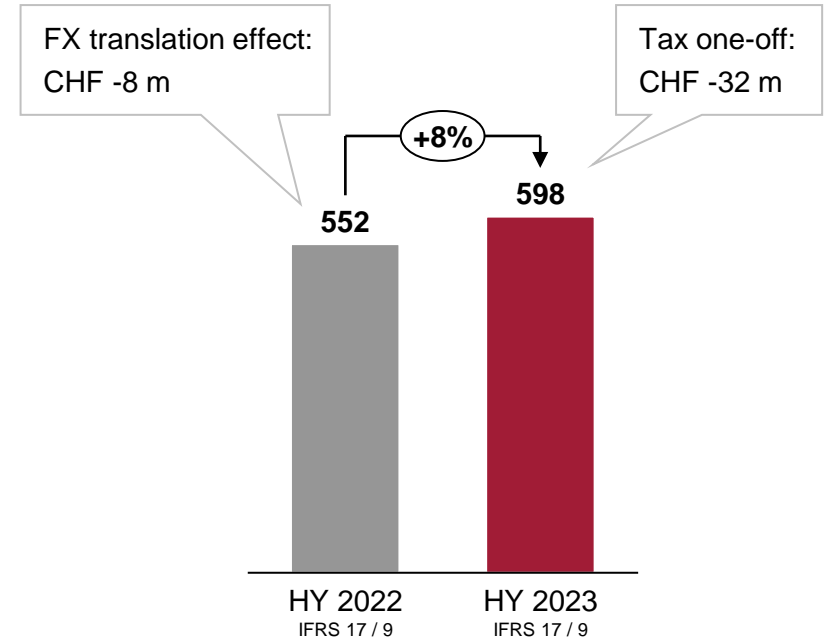
Net profit

CHF million (IFRS basis)



Adjusted net profit

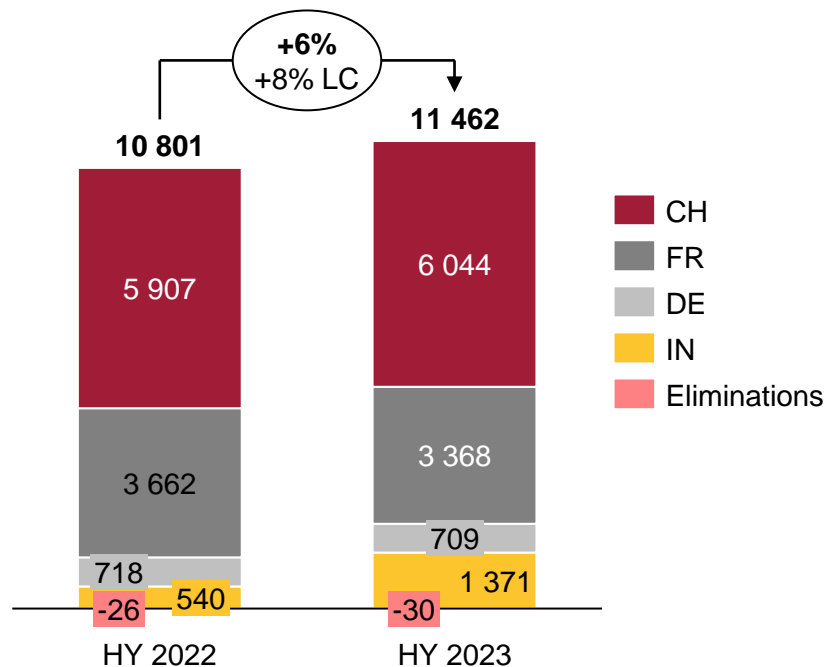
CHF million (IFRS basis)



Premiums and fee and commission income

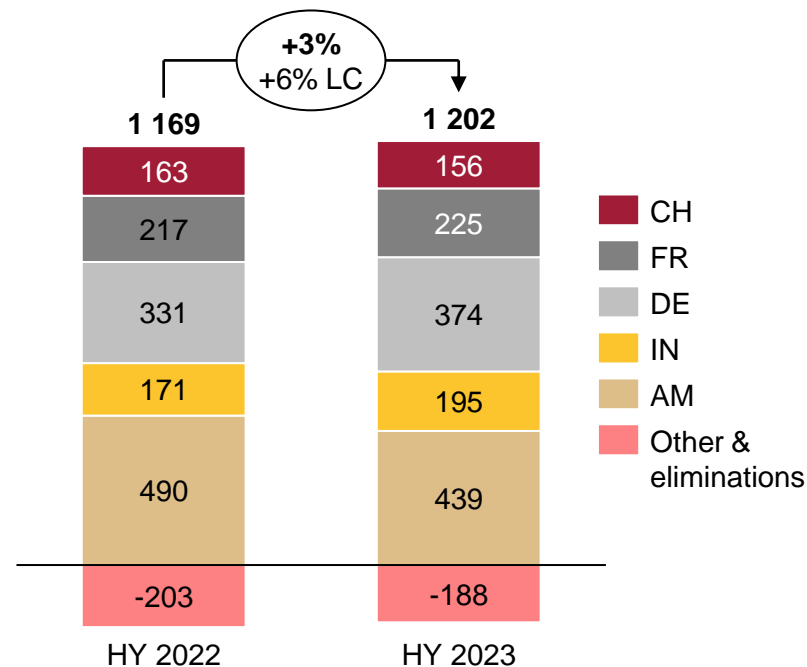
GWP incl. PHD

CHF million



Fee and commission income¹⁾

CHF million (IFRS basis)



1) Net earned policy fees and commission income

Details of net investment income

HY 2023 insurance portfolio for own risk

CHF million (IFRS basis)

	Direct investment income	Impairments incl. change in ECL	Gains and losses through income statement			Net investment income
			On underlying	On derivatives	Total	
Bonds	1 135	79	-9	5	-4	1 210
Equities	195		912	-284	628	823
Loans	68	1	27	-1	26	94
Mortgages	76	0	-1		-1	75
Alternative investments	102		39		39	141
Real estate	529		-426		-426	103
Cash & other	-52		0		0	-52
Total before FX	2 052	80	542	-280	262	2 393
FX hedging costs and gains / losses			-630	192	-438 ¹⁾	-438
Total after FX	2 052	80	-88	-88	-176	1 955
Expense						-208
Net investment income						1 747

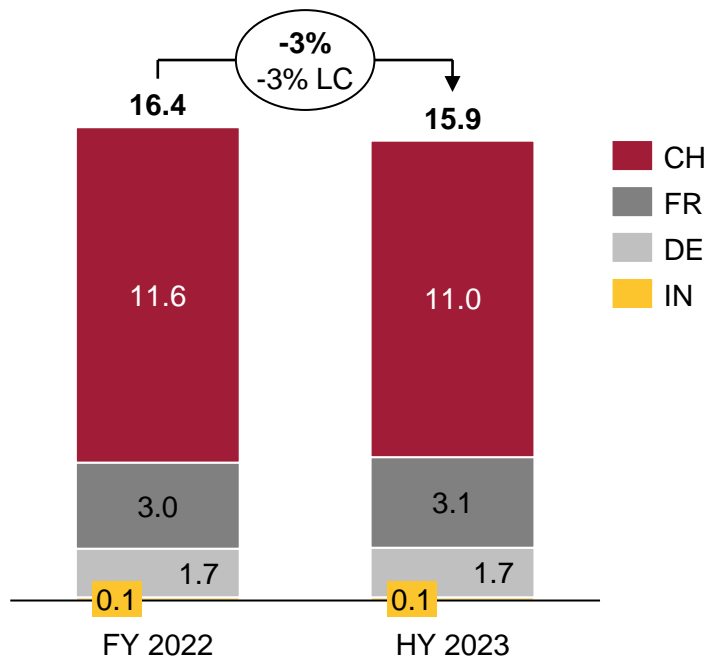
Net capital gains and losses of **-96**

1) Incl. FX hedging costs of CHF -490 m (CHF -194 m in HY 2022)

CSM per business division and component

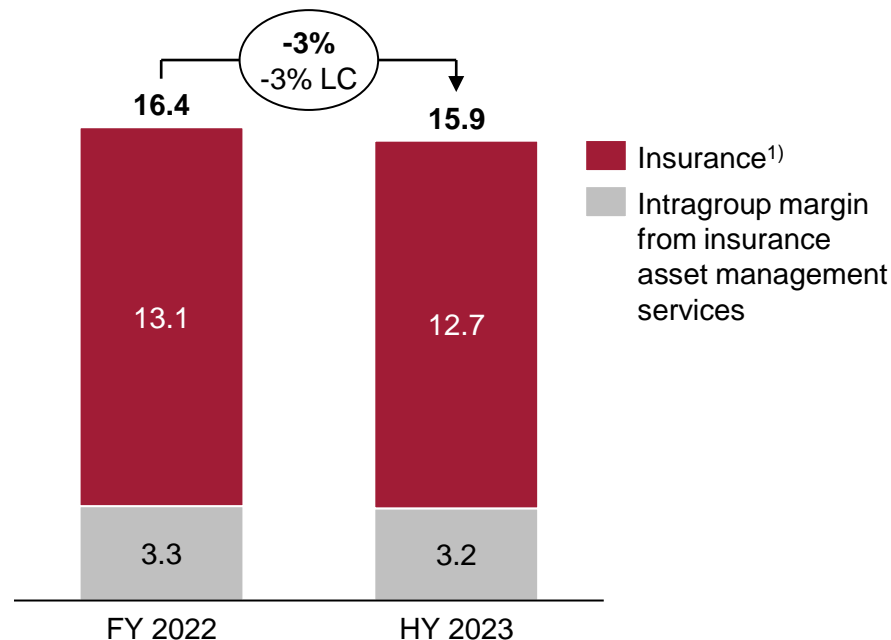
CSM per business division

CHF billion (IFRS basis)



CSM per component

CHF billion (IFRS basis)

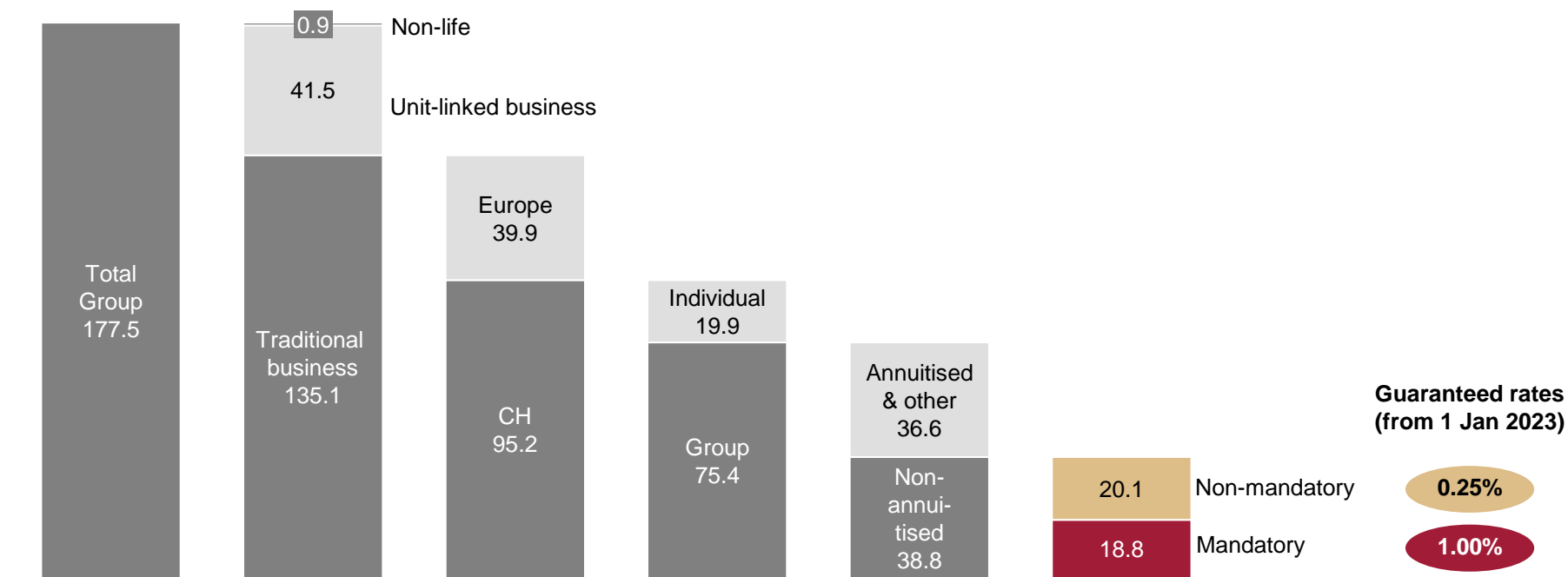


1) Incl. CHF 1.4 bn of non-allocated insurance operating expenses in HY 2023 and CHF 1.3 bn in FY 2022

Swiss Life Group reserves subject to BVG minimum interest rates

Breakdown of insurance reserves (incl. unit-linked)

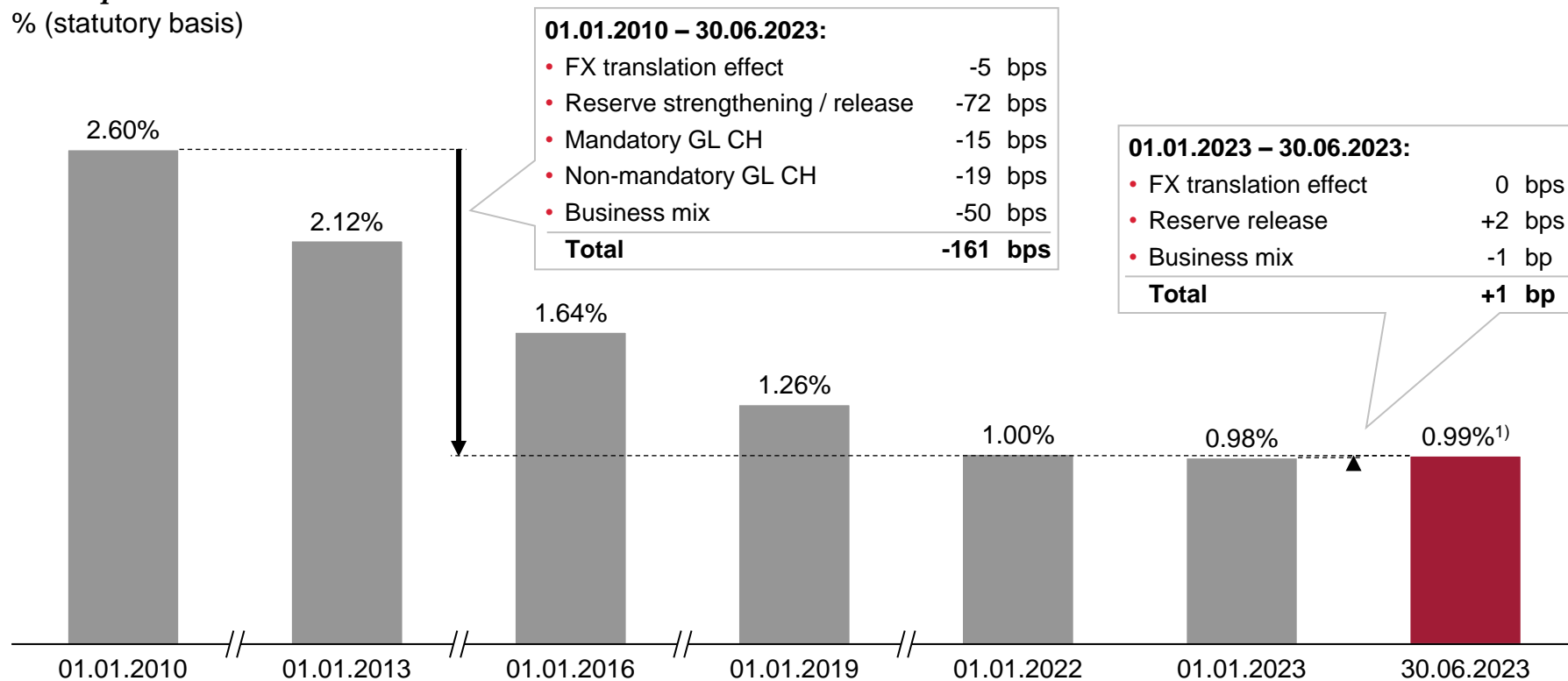
CHF billion (statutory basis), as of 30.06.2023



Average technical interest rate

Development since 2010

% (statutory basis)

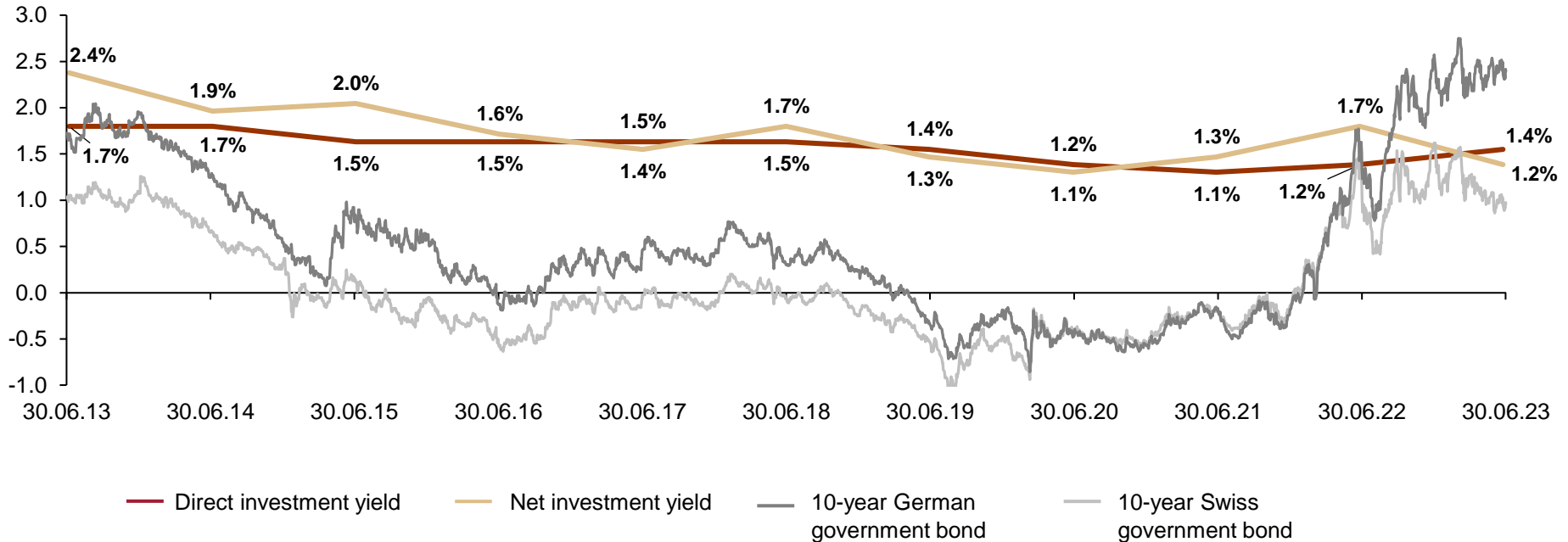


1) Average technical interest rate of 0.72% in CHF and 1.68% in EUR

Yield development

Direct and net investment yield

%, yields not annualised (IFRS basis)



Profit from operations

Segment result (reported vs. adjusted)

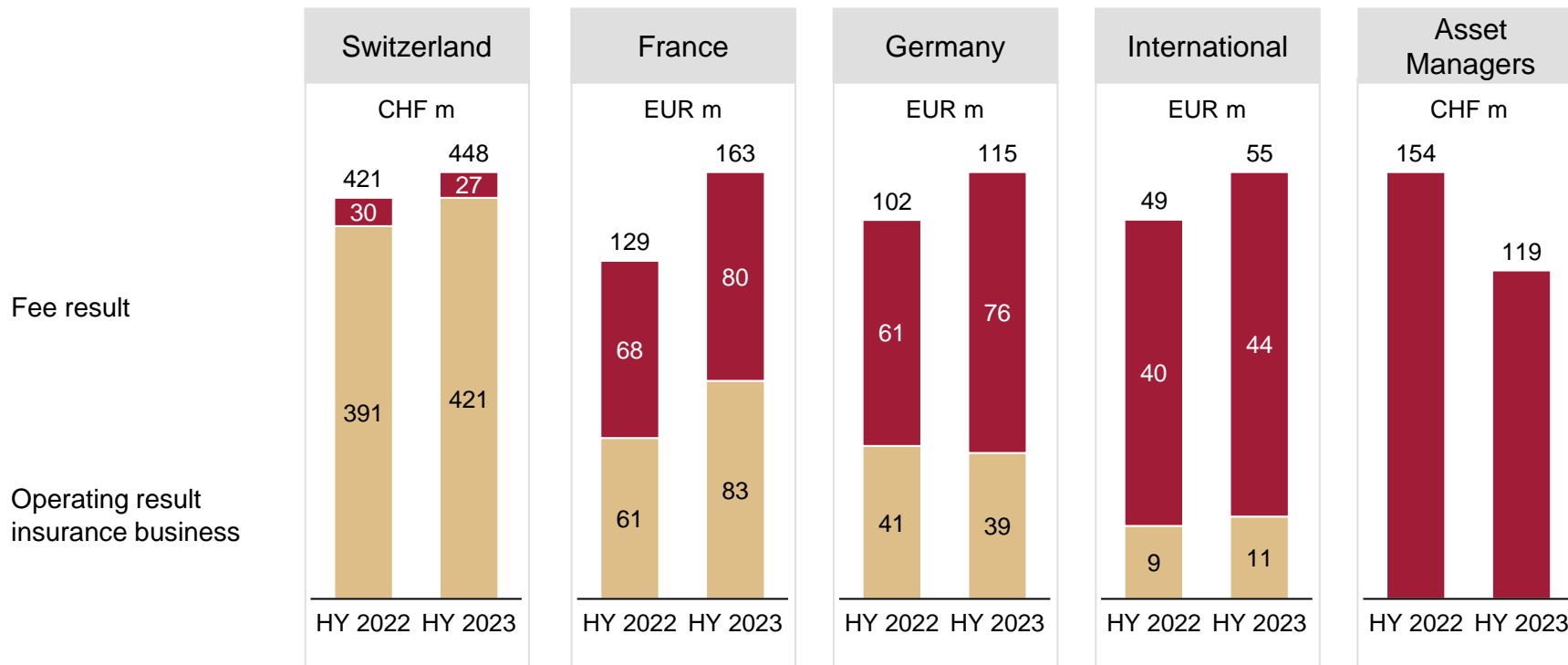
CHF million (IFRS basis)

<i>Segments</i>	<u><i>HY 2022</i></u> <i>IFRS 17 / IAS 39</i>	<u><i>HY 2022</i></u> <i>IFRS 17 / 9</i>		<u><i>HY 2023</i></u> <i>IFRS 17 / 9</i>	<u><i>Change</i></u> <i>IFRS 17 / 9</i>	
	<i>reported</i>	<i>reported</i>	<i>adjusted¹⁾</i>	<i>reported</i>	<i>reported</i>	<i>adjusted</i>
Switzerland	500	421	421	448	+6%	+6%
France	240	133	127	160	+20%	+26%
Germany	106	106	101	114	+8%	+13%
International	53	51	48	54	+7%	+13%
Asset Managers	154	154	154	119	-23%	-23%
Other	-2	-13	-13	0	n.m.	n.m.
Unallocated corporate costs	-51	-51	-51	-59	+16%	+16%
Profit from operations	999	801	788	836	+4%	+6%

1) FX adjusted, as outlined on slide 8

Composition of segment results

HY 2023, based on segment results
(IFRS¹) basis)



1) IFRS 17 / 9

Supplementary information

Profit & loss and balance sheet



Investments

Value of new business

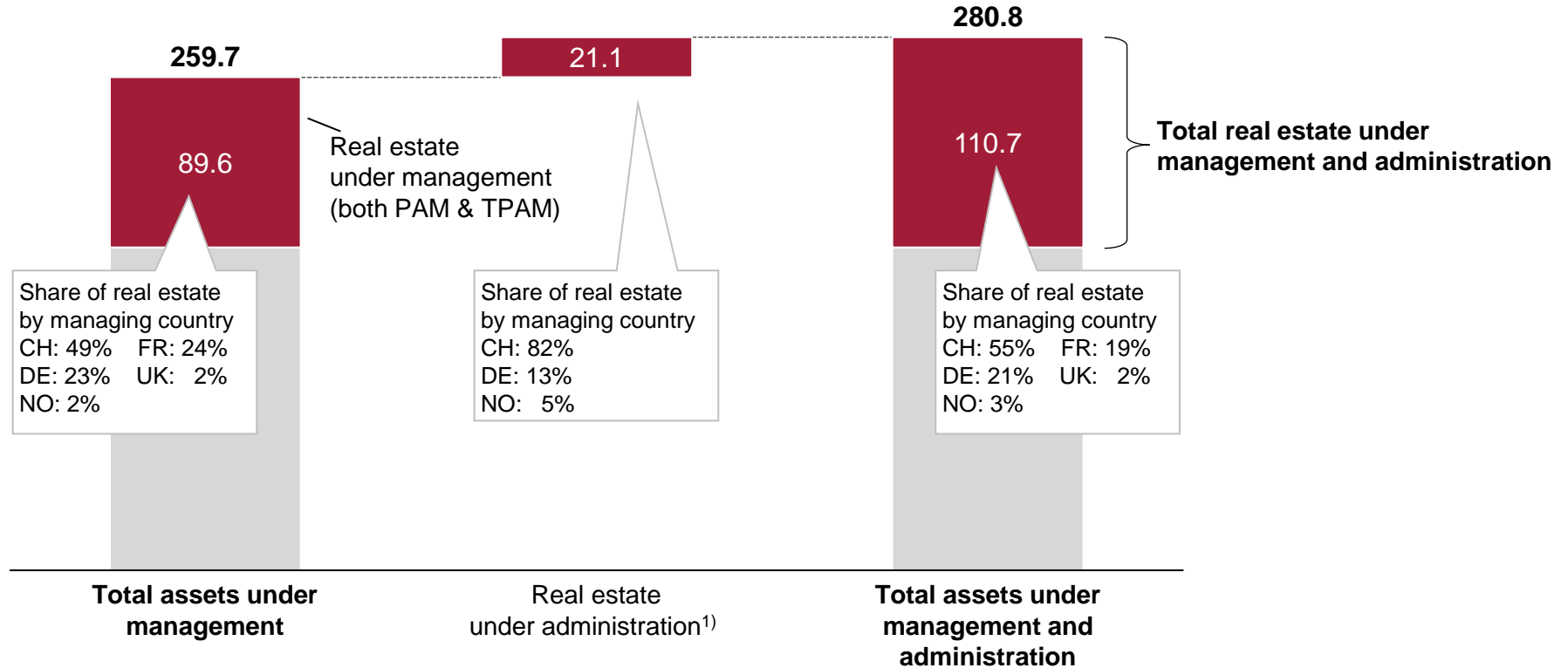
Sustainability

Abbreviations and disclaimer

Contact details and financial calendar

Assets under management and administration

CHF billion (fair value basis), as of 30.06.2023



1) Not included in Swiss Life AuM definition

TPAM: Change analysis of AuM

TPAM assets under management (AuM)

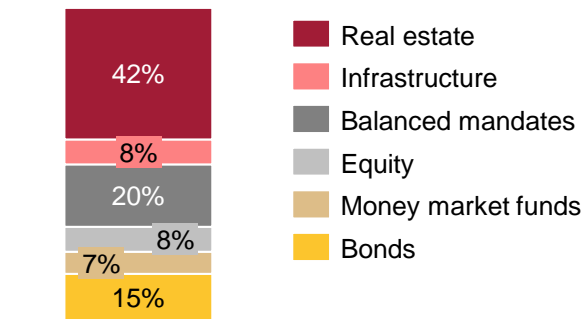
CHF billion (fair value basis)

	<u>HY 2022</u>	<u>HY 2023</u>	<i>Change (bn)</i>
Total beginning of period	102.8	105.4	+2.6
Net new assets	3.0	6.9	
Market performance	-3.9	0.7	
FX translation effects	-2.2	-0.8	
Total end of period	99.7	112.2	+12.5
– Collective investments	84.9	95.6	
– Institutional mandates	14.8	16.6	
Double counts	25.1	30.8	

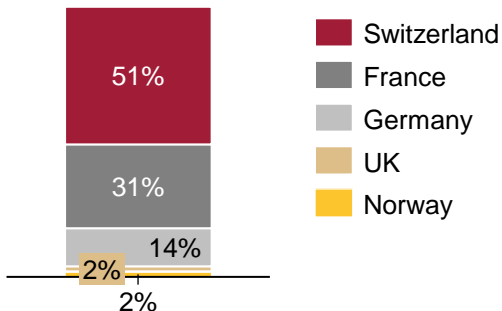
TPAM: AuM and NNA

TPAM AuM: CHF 112.2 bn as of 30.06.2023
(fair value basis)

Breakdown by asset class

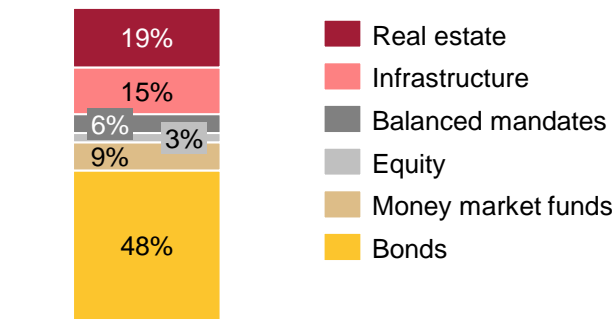


Breakdown by managing country

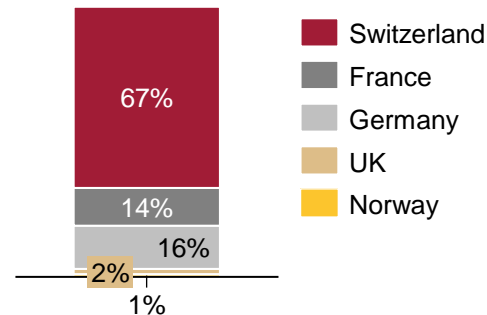


TPAM NNA: CHF 6.9 bn, HY 2023
(fair value basis)

Breakdown by asset class



Breakdown by managing country

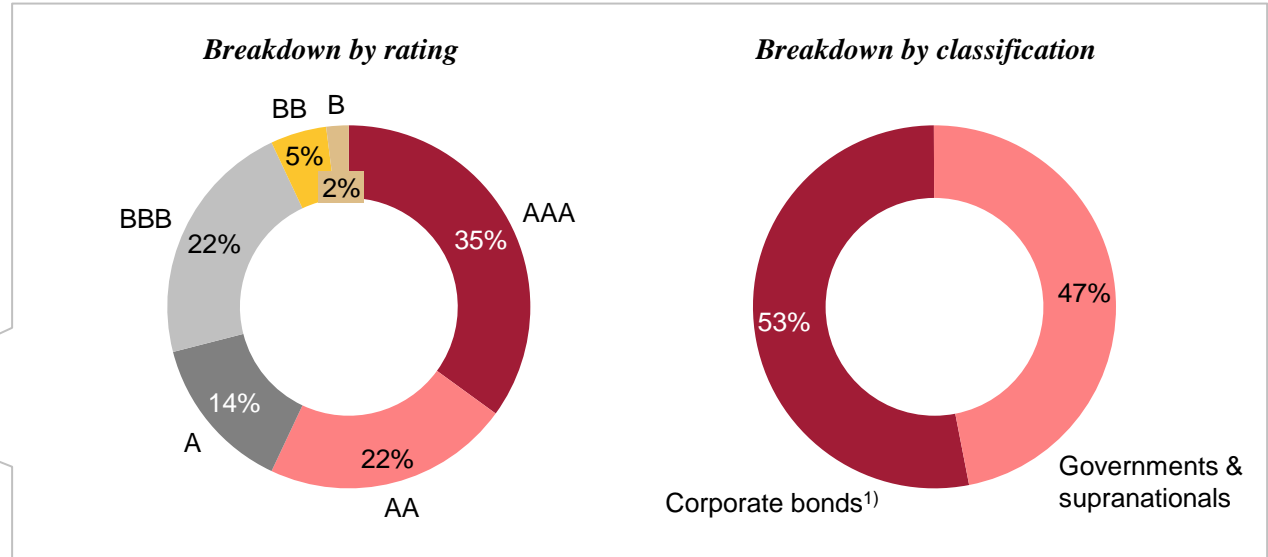
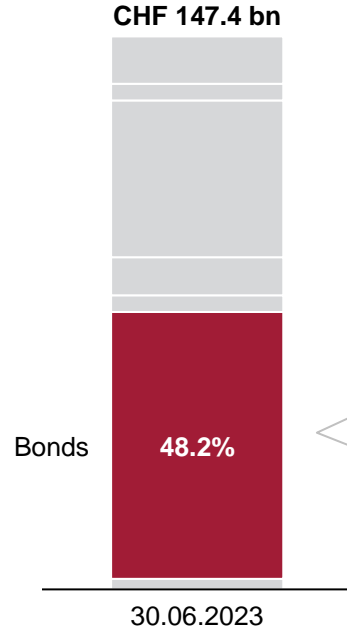


Bond portfolio: Ratings and classification

Total bond portfolio (fair value basis)

48.2% of insurance portfolio for own risk (CHF 71.1 bn)

Insurance portfolio for own risk



1) Including senior secured loan funds

Government & supranational bonds: Ratings and currency

Government and supranational bond portfolio (fair value basis)
22.7% of insurance portfolio for own risk (CHF 33.5 bn)

Insurance portfolio for own risk

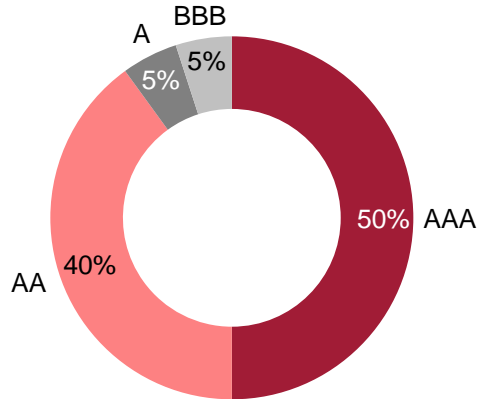
CHF 147.4 bn

Government & supranational bonds

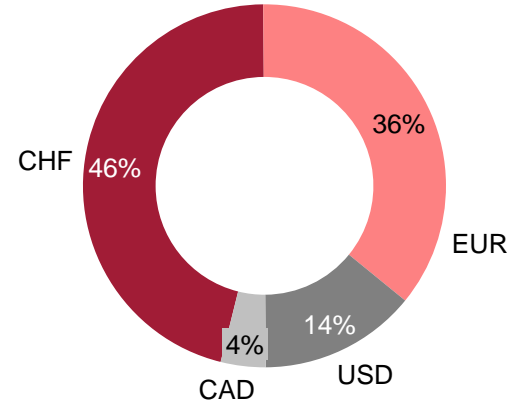
22.7%

30.06.2023

Breakdown by rating



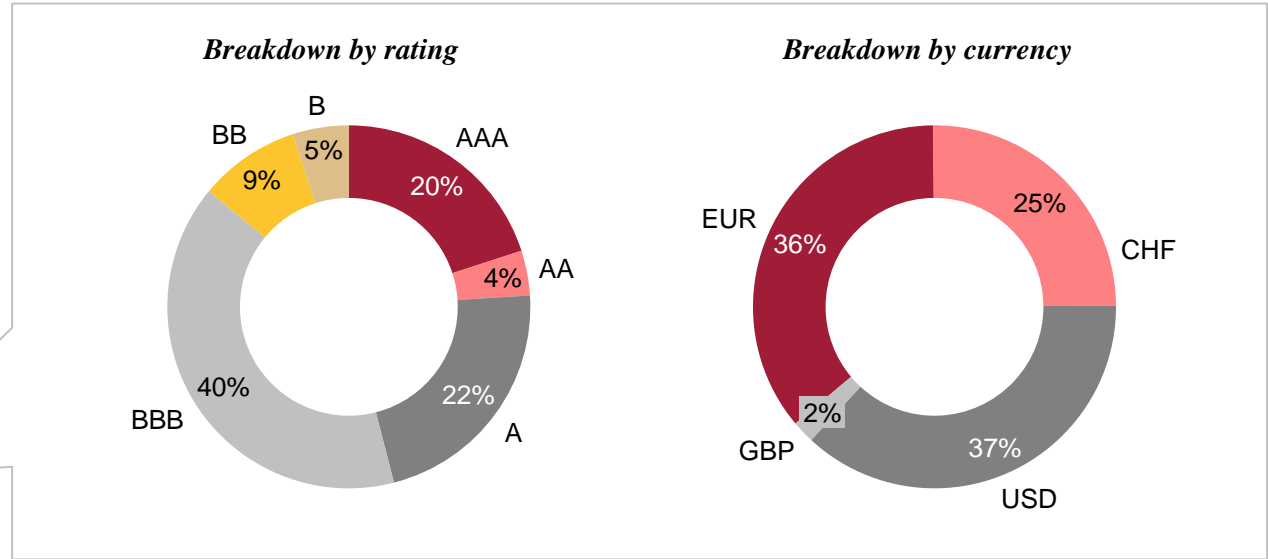
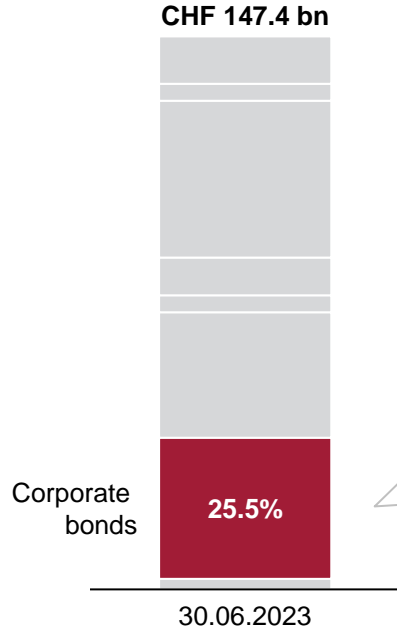
Breakdown by currency



Corporate bond portfolio: Ratings and currency

Corporate bond portfolio¹⁾ (fair value basis)
25.5% of insurance portfolio for own risk (CHF 37.6 bn)

Insurance portfolio for own risk



1) Including senior secured loan funds

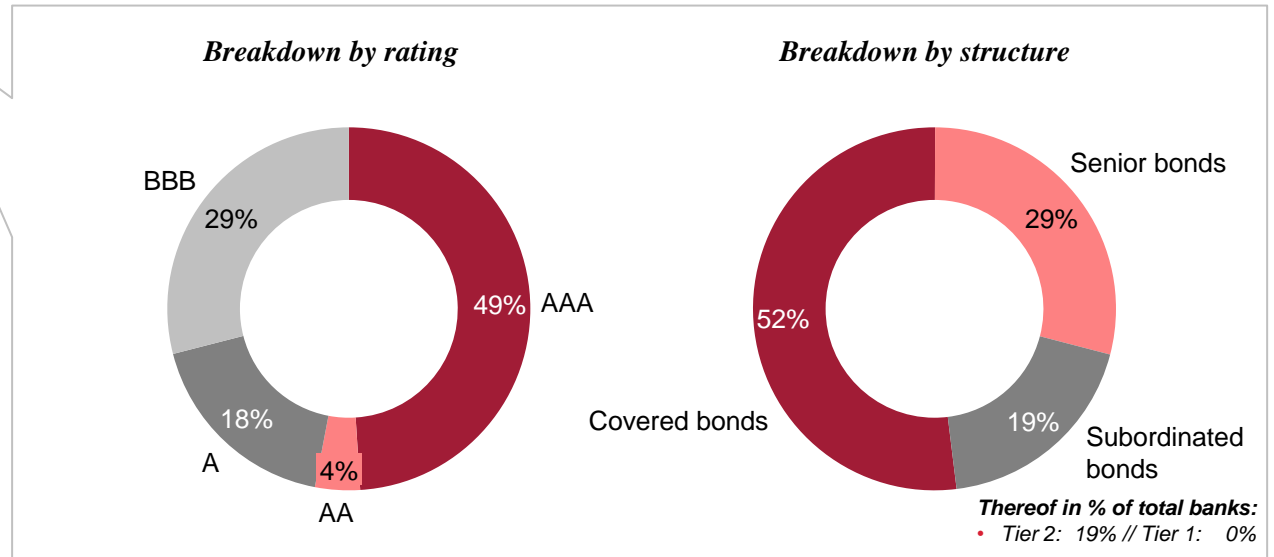
Corporate bond portfolio: Industry split

Corporate bond portfolio¹⁾ (fair value basis), as of 30.06.2023
 25.5% of insurance portfolio for own risk (CHF 37.6 bn)

Breakdown by industry

(in % of total corporate bond portfolio)

Banks	34%
Other financials	6%
Utilities	6%
Industrial	7%
Consumer non-cyclical	9%
Energy	5%
Communication	5%
Consumer discretionary	7%
Health	5%
Information / Technology	4%
Other	12%
Total	100%



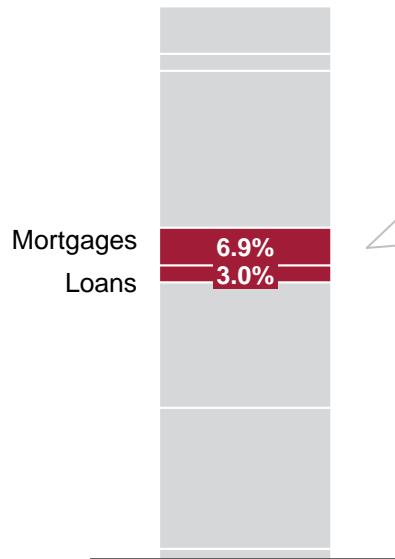
1) Including senior secured loan funds

Loan and mortgage portfolio

Loan and mortgage portfolio (fair value basis)
9.9% of insurance portfolio for own risk (CHF 14.6 bn)

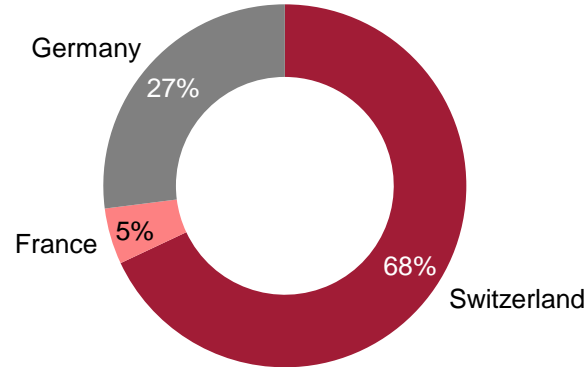
Insurance portfolio for own risk

CHF 147.4 bn

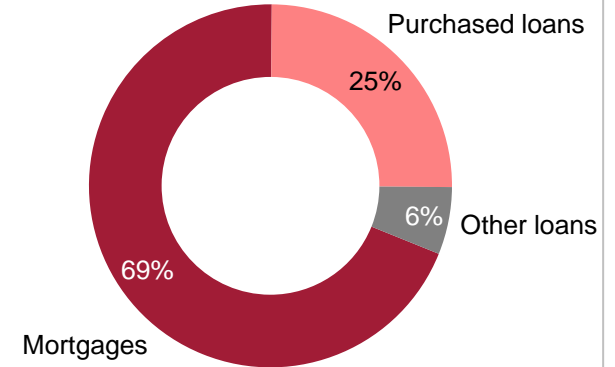


30.06.2023

Breakdown by country



Breakdown by type



Average loan to value ratio < 60%

Real estate portfolio

Real estate portfolio (fair value basis)
28.3% of insurance portfolio for own risk (CHF 41.8 bn)

Insurance portfolio for own risk

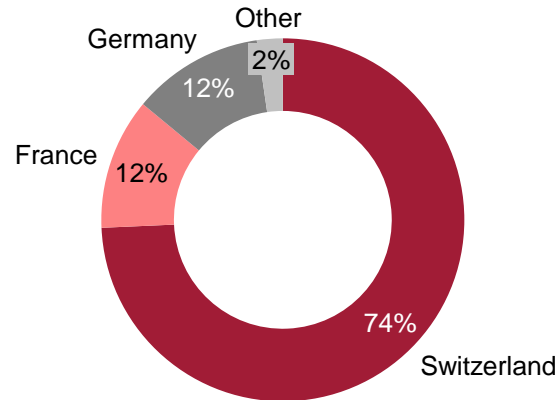
CHF 147.4 bn

Real estate

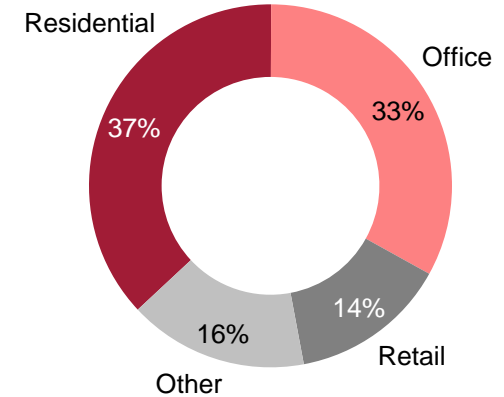
28.3%

30.06.2023

Breakdown by country



Breakdown by type

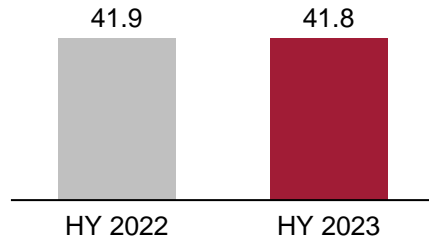


Real estate portfolio (additional details)

PAM

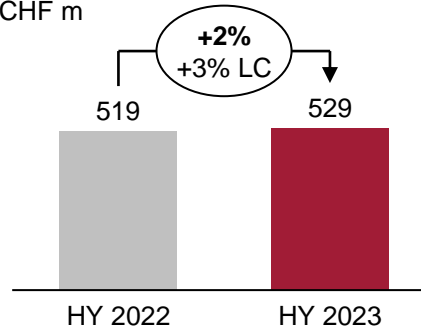
Real estate exposure

CHF bn



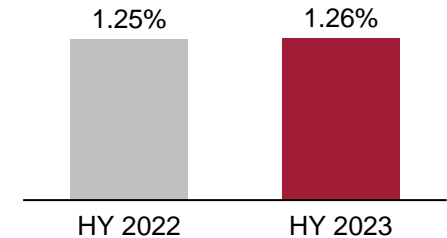
Real estate direct investment income¹⁾

CHF m



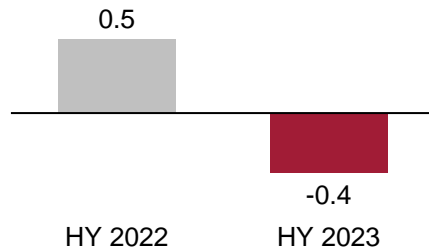
Real estate direct investment yield²⁾

%, based on average exposure



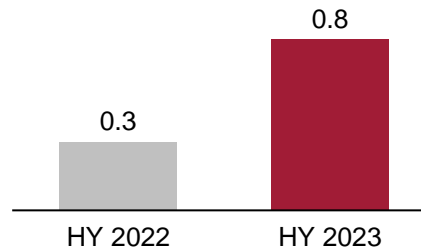
Fair value changes

CHF bn



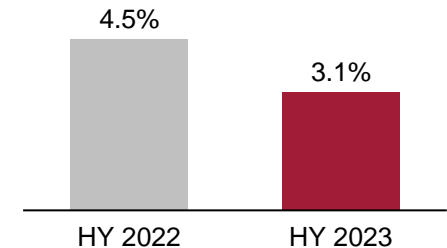
Net additions

CHF bn



Vacancy rate

%



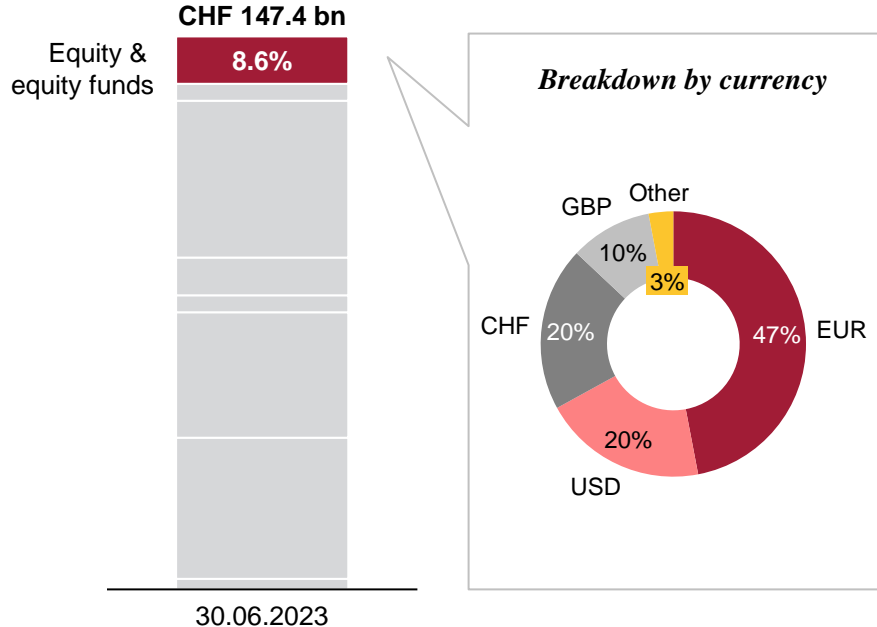
1) Real estate direct investment income net of maintenance expenses of CHF -126 m in HY 2023 and CHF -138 m in HY 2022 2) Yields not annualised

Equities and alternative investments: Gross exposure

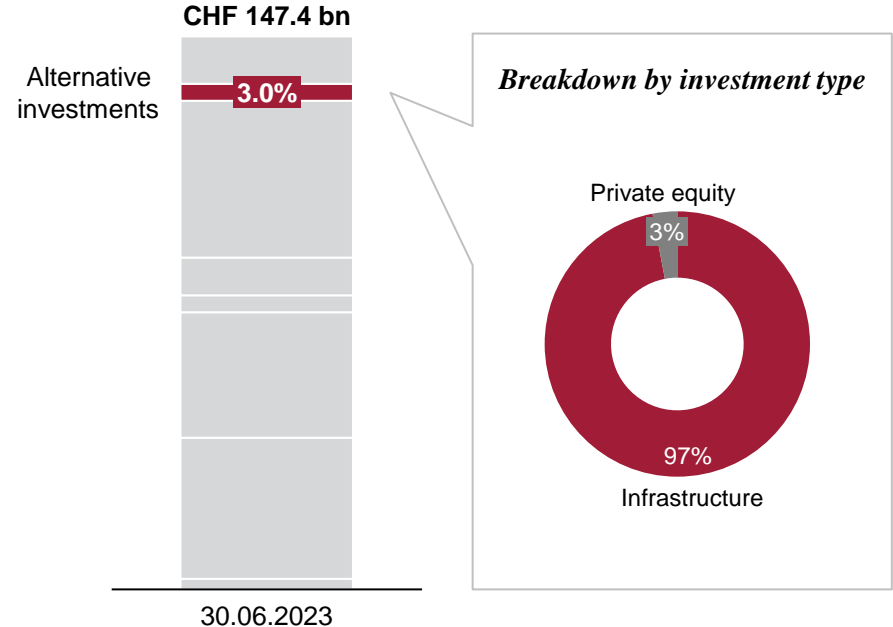
Equity & equity funds portfolio (fair value basis)
8.6% of insurance portfolio for own risk (CHF 12.7 bn)

Alternative investments portfolio (fair value basis)
3.0% of insurance portfolio for own risk (CHF 4.4 bn)

Insurance portfolio for own risk



Insurance portfolio for own risk



Forex and interest rates

Foreign currency exchange rates

	<i>30.06.2022</i>	<i>31.12.2022</i>	<i>30.06.2023</i>
EUR	0.9998	0.9874	0.9769
GBP	1.1614	1.1154	1.1378
USD	0.9538	0.9219	0.8948

	<i>01.01. – 30.06.2022</i>	<i>01.01. – 30.06.2023</i>
	1.0327	0.9858
	1.2265	1.1254
	0.9448	0.9121

Interest rates (10-year government bond)

	<i>30.06.2022</i>	<i>31.12.2022</i>	<i>30.06.2023</i>
CHF	1.069	1.617	0.958
EUR	1.336	2.571	2.392
GBP	2.229	3.672	4.388
USD	3.013	3.875	3.837

Supplementary information

Profit & loss and balance sheet

Investments



Value of new business

Sustainability

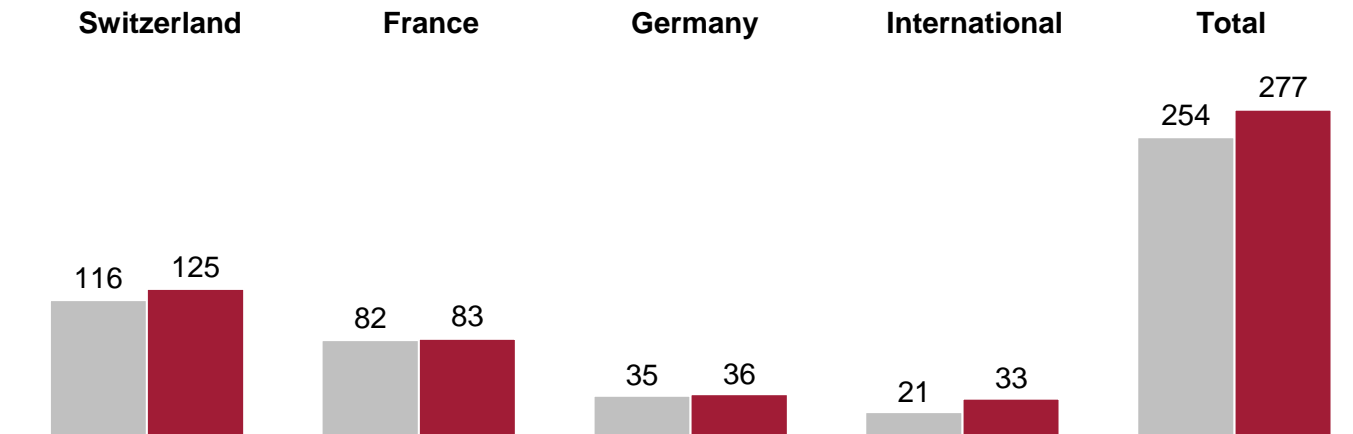
Abbreviations and disclaimer

Contact details and financial calendar

Value of new business per division

Value of new business (VNB)

CHF million (MCEV basis)

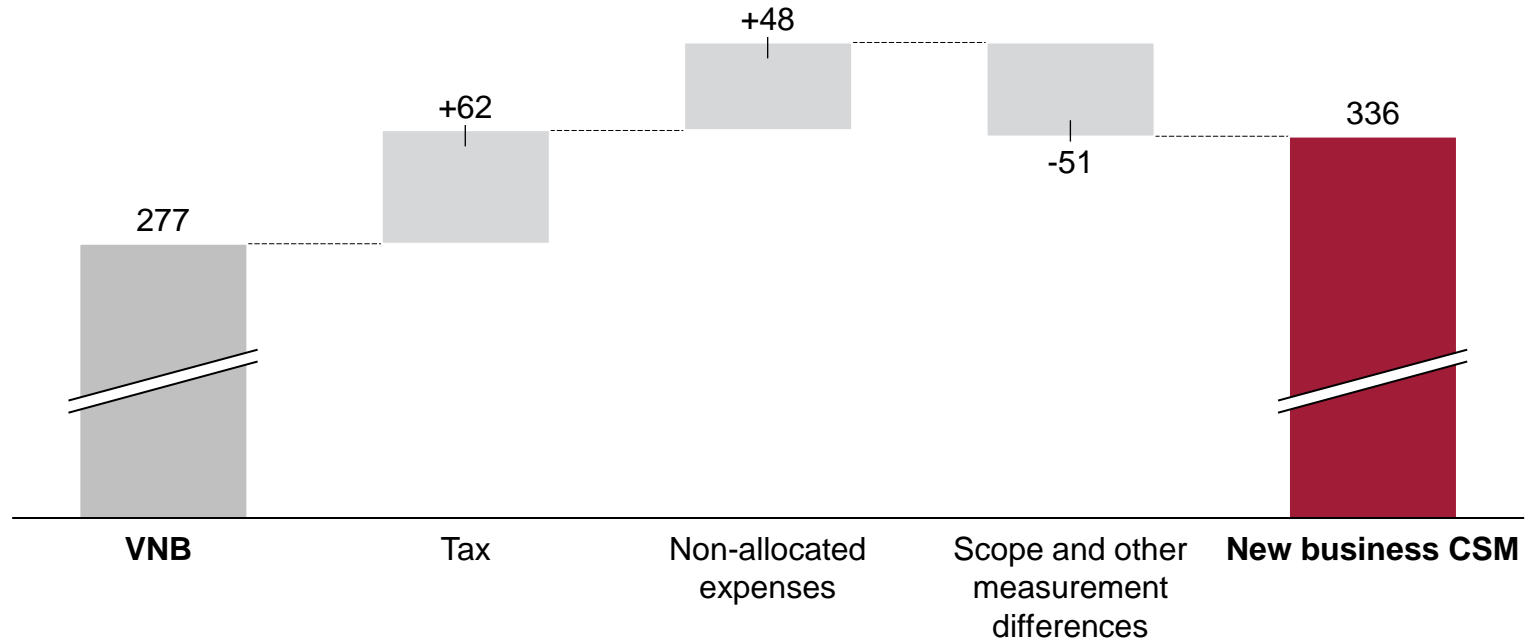


PVNBP	1 946	2 101	3 470	3 280	852	853	428	653	6 696	6 887
APE	135	165	456	469	56	60	71	135	719	829
NBM										
in % PVNBP	6.0%	6.0%	2.4%	2.5%	4.1%	4.2%	4.9%	5.0%	3.8%	4.0%
in % APE	85.9%	75.9%	18.0%	17.7%	61.4%	60.2%	29.4%	24.2%	35.3%	33.5%

■ HY 2022 ■ HY 2023

VNB and new business CSM

HY 2023 value of new business (VNB) / new business CSM
CHF million (MCEV / IFRS basis)



Supplementary information

Profit & loss and balance sheet

Investments

Value of new business

▶ ***Sustainability***

Abbreviations and disclaimer

Contact details and financial calendar

Swiss Life 2024 strategic actions set direction for profitable growth path

We enable people to lead a self-determined life

Strategic actions



Deepen customer relationships



Strengthen advisory power



Expand operational scalability



Anchor sustainability in our business

Financial ambitions

Quality of earnings and earnings growth

Capital, cash and payout

Sustainability is anchored in our business and at the heart of what we do

Sustainability is an integral part of our business and at the heart of what we do

Our actions

in business behaviour



as an asset owner & manager



in insurance & advisory



as an employer



Our contribution

to society



to people's lives



to the environment



Sustainability actions and targets will support further stakeholder value creation

Our sustainability targets within “Swiss Life 2024”

Business behaviour

Reduce CO₂ emissions per FTE by 35% by 2024¹⁾ and compensate emissions to reach net-zero operations

- Reduction of **business travel**
- Further improvement of **energy efficiency**
- Reach **net-zero operations** by 2022 through compensation of all measured, unavoidable CO₂ emissions from own business activities

Asset owner & manager

Reduce CO₂ emission intensity for directly owned real estate by 20% by 2030¹⁾

- Strong **ESG integration**: Responsible investment strategy covers **90% of AuM**
- Maintain strong **ESG risk management** while seizing opportunities and solutions
- **Securities portfolio**: Maintain lower carbon intensity than relevant benchmarks

Insurance products

Expand offering with sustainability solutions

- Respond to increasing market demand and **expand value-creating offering** with sustainable solutions
- Continue to integrate sustainability criteria in the **underwriting** process

Advice

Integrate sustainability in the advisory process

- Adapt **advisory processes** and tools to meet growing customer sustainability expectations
- Systematically **enhance competencies** and integrate new own and third-party sustainability offerings

1) Compared to 2019

Swiss Life contributes to transparency and comparability through its reporting

2021 Annual Report

Swiss Life provides a comprehensive account on the development of its business in its Annual Report. It includes an extensive sustainability report in which Swiss Life provides transparent information on topics related to corporate responsibility. Swiss Life also publishes a climate report based on the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD).



Annual Report

Swiss Life achieved a good result despite a challenging business environment. Find out about the Swiss Life Group's 2021 financial year.

[→ Read online](#) [Download PDF](#)



Sustainability Report

Sustainability is an integral part of Swiss Life's business. In its Sustainability Report, Swiss Life provides transparent information about the relevant topics, objectives and progress achieved.

[→ Read online](#) [Download PDF](#)



TCFD Report

Swiss Life supports the goals of the Paris Agreement. The report outlines how Swiss Life is responding to climate change based on the recommendations of the Task Force on Climate-related Financial Disclosures.

[→ Read online](#) [Download PDF](#)

Sustainability reporting

- Swiss Life's Sustainability Report is in accordance with the major standards for sustainability reporting such as:
 - the standards of the Global Reporting Initiative (GRI)
 - the standards for the insurance industry of the Sustainability Accounting Standards Board (SASB)
 - the European Non-Financial Reporting Directive (NFRD)
- Additionally, Swiss Life publishes a TCFD Report and specific further reports such as the Responsible Investment Report by Swiss Life Asset Managers

Sustainability ratings (latest available figures)

- Swiss Life is evaluated by specialised rating agencies which rate companies according to environmental, social and governance (ESG) criteria:
 - MSCI ESG Rating: AA (leader group; scale: CCC to AAA)
 - Sustainalytics ESG Risk Rating: 17.1 (low risk; scale: severe to negligible risk)
 - S&P Global Corporate Sustainability Assessment: 55 (scale: 0 to 100)
 - CDP Climate Change Score: B (average financial service companies: B-; scale: D- to A)

Swiss Life is an active member of many sustainability initiatives and networks

Signatory of:



Supplementary information

Profit & loss and balance sheet

Investments

Value of new business

Sustainability



Abbreviations and disclaimer

Contact details and financial calendar

Abbreviations and IFRS 17 / 9 glossary

Abbreviations

AGM	Annual general meeting	IFRS	International Financial Reporting Standards
ALM	Asset and liability management	IL	Individual life
AM	Business division Asset Managers	IN	Business division International
APE	Annual premium equivalent	LC	Local currency
AuM	Assets under management	m	Million
bn	Billion	MCEV	Market consistent embedded value
bps	Basis points	NBM	New business margin
BVG	Swiss federal law on occupational retirement, survivors' and disability pension plans	NNA	Net new assets
CH	Business division Switzerland	NO	Norway
DE	Business division Germany	OCI	Other comprehensive income
DPF	Discretionary participation features	PAM	Proprietary insurance asset management
DPS	Dividend per share	P&C	Property and casualty
ESG	Environmental, Social and Governance	P&L	Profit and loss
FR	Business division France	PHD	Policyholder deposits
FTE	Full time equivalent	PVNB	Present value of new business premiums
FX	Foreign exchange	RoE	Return on equity
FY	Full-year	SST	Swiss Solvency Test
GL	Group life	TPAM	Third-party asset management
GWP	Gross written premiums	UCC	Unallocated corporate costs
HY	Half-year	UK	United Kingdom
IAS	International Accounting Standards	UL	Unit-linked
IFA	Independent financial advisor	VNB	Value of new business

IFRS 17 / 9 glossary

Fee result	Represents the operating result from fee businesses, incl. UL fee business in scope of IFRS 17	ECL	Expected credit loss – the weighted average of credit losses with the respective risks of a default
Operating result insurance business	Segment result of insurance business divisions (CH, FR, DE, IN) excluding the fee result	PAA	Premium allocation approach – a simplified optional approach of the General Measurement Model for short-term contracts
BEL	Best estimate liabilities – the unbiased estimate of the present value of expected future cash flows	RA	Risk adjustment – reflects the compensation required for bearing the uncertainty about the amount and timing of cash flows that arises from non-financial risks
CSM	Contractual service margin – reflects unearned future profits of the insurance contract liability presented in the balance sheet	VFA	Variable fee approach – a specific, mandatory adaptation of the General Measurement Model for contracts with direct participation features

Segment Other: Includes Swiss Life Holding and finance / service companies
 Owned IFAs: Includes Swiss Life Select, Tecis, Horbach, Proventus and Chase de Vere

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Please note: Sums in this presentation are based on unrounded figures and may not add up due to rounding differences. Furthermore, year-on-year changes are calculated on the basis of unrounded figures.

Supplementary information

Profit & loss and balance sheet

Investments

Value of new business

Sustainability

Abbreviations and disclaimer



Contact details and financial calendar

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Financial calendar

Q3 2023 trading update	8 November 2023
Full-year results 2023	14 March 2024
Annual General Meeting 2024	15 May 2024
Q1 2024 trading update	22 May 2024
Half-year results 2024	3 September 2024
Q3 2024 trading update	14 November 2024

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*We enable people to lead
a self-determined life.*